

2026 Draft Budget

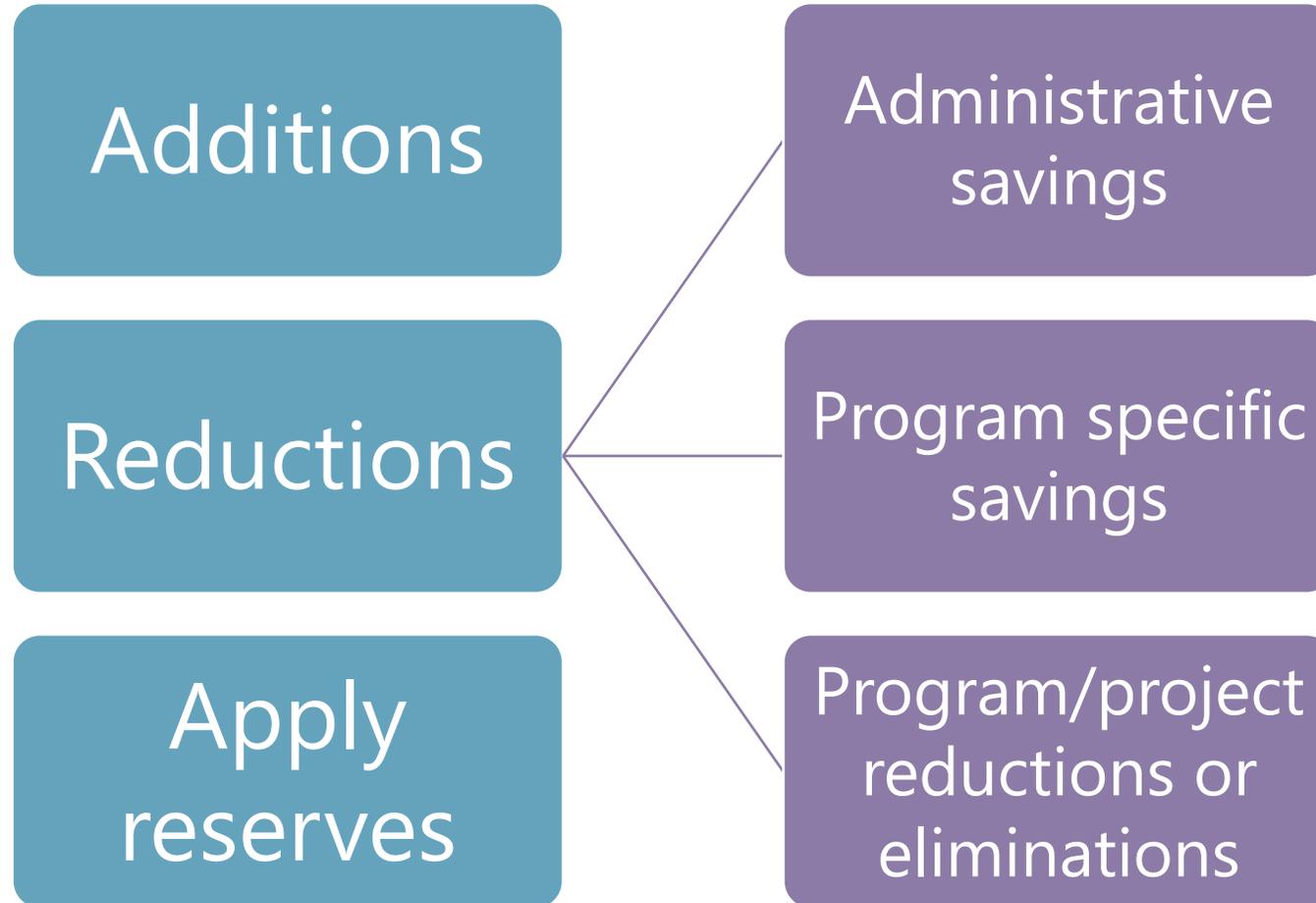
Draft Budget Overview

Budget Totals (Operating and Capital Contribution Consolidated)

| (in 000s) | 2025 BUDGET | 2026 BUDGET | 2027 PLAN | 2028 PLAN | 2029 PLAN |
|---------------------------------------|------------------------|------------------------|----------------------|----------------------|----------------------|
| Expenses | \$167,969 | \$171,342 | \$149,133 | \$146,513 | \$145,393 |
| Non-tax revenue | -\$101,155 | -\$104,709 | -\$87,129 | -\$82,042 | -\$80,955 |
| Reserves and DC's used | -\$16,644 | -\$12,864 | -\$4,392 | -\$4,555 | -\$1,336 |
| Status quo Tax Levy* | \$50,171 | \$53,769 | \$57,612 | \$59,916 | \$63,101 |
| Status quo Tax Levy Increase | \$2,701 | \$3,599 | \$3,843 | \$2,304 | \$3,185 |
| Status quo Tax Levy % Increase | 5.69% | 7.17% | 7.15% | 4.00% | 5.32% |
| Wage Market Review Impact | | \$430 | \$430 | \$430 | \$430 |
| Previously Committed | | \$0 | \$424 | \$838 | \$824 |
| New | | \$5 | \$300 | \$591 | \$579 |
| Total Tax Levy | \$50,171 | \$54,204 | \$58,766 | \$61,776 | \$64,934 |
| Total Tax Levy Increase | \$2,701 | \$4,034 | \$4,562 | \$3,010 | \$3,159 |
| Total Tax Levy % Increase | 5.69% | 8.04% | 8.42% | 5.12% | 5.11% |
| New Assessment Growth | 1.48% | 1.17% | 1.50% | 1.50% | 1.50% |
| Net Tax Payer Impact | 4.21% | 6.87% | 6.92% | 3.62% | 3.61% |

* Status quo includes additional provincial and federal programs that provide funding

2026 Draft Budget



Additions



Shelburne Bypass
Contribution

\$300,000



Road Safety Master
Plan

\$200,000



Capital Contribution
Enhancement

\$300,000

Reductions



Administrative
Savings



Program Specific
Savings



Program/Project
Reductions Or
Eliminations

Apply Reserves



Shelburne Bypass
Contribution
\$300,000

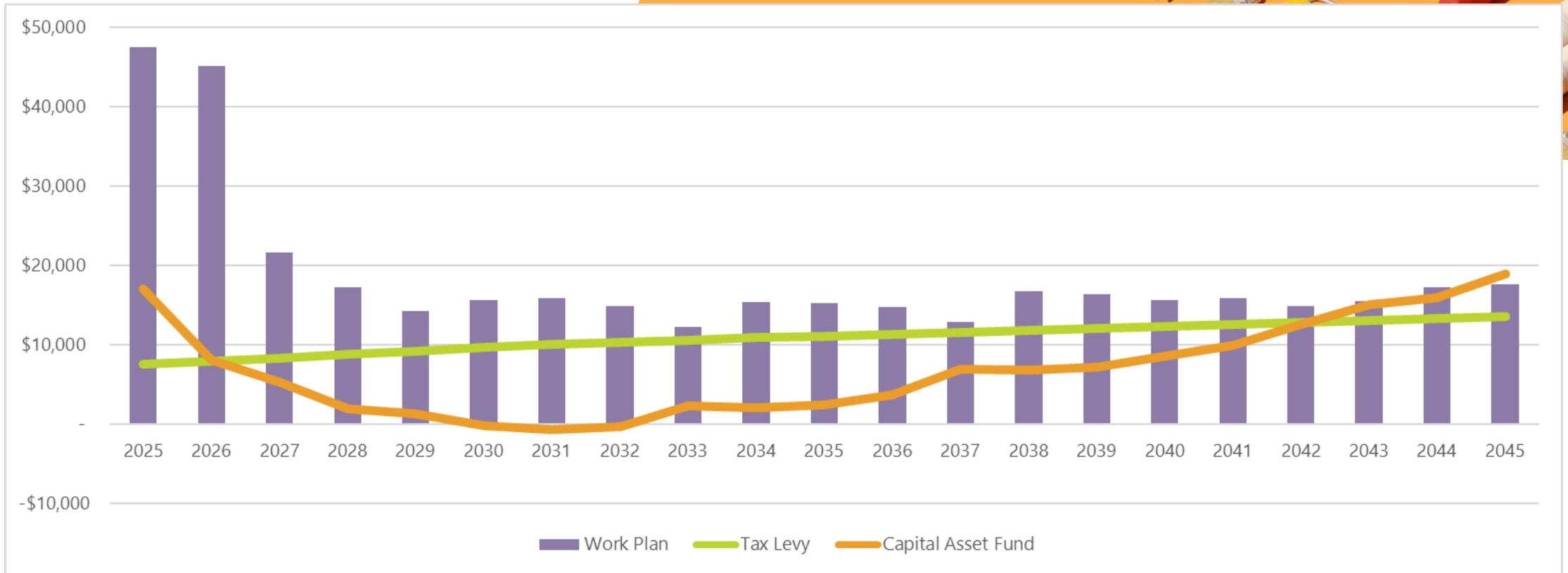
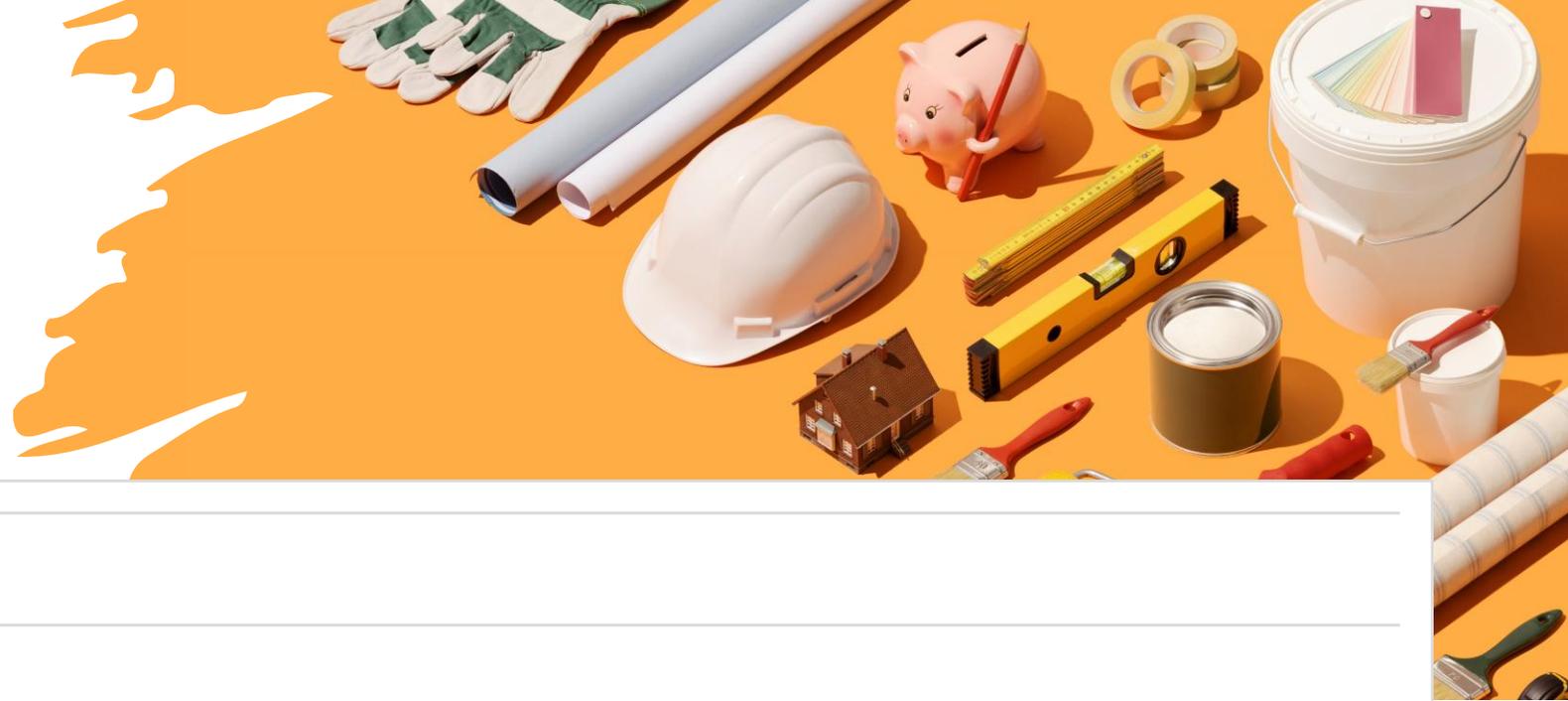


Road Safety Master
Plan
\$200,000



Transfer to Capital
\$350,000

Capital

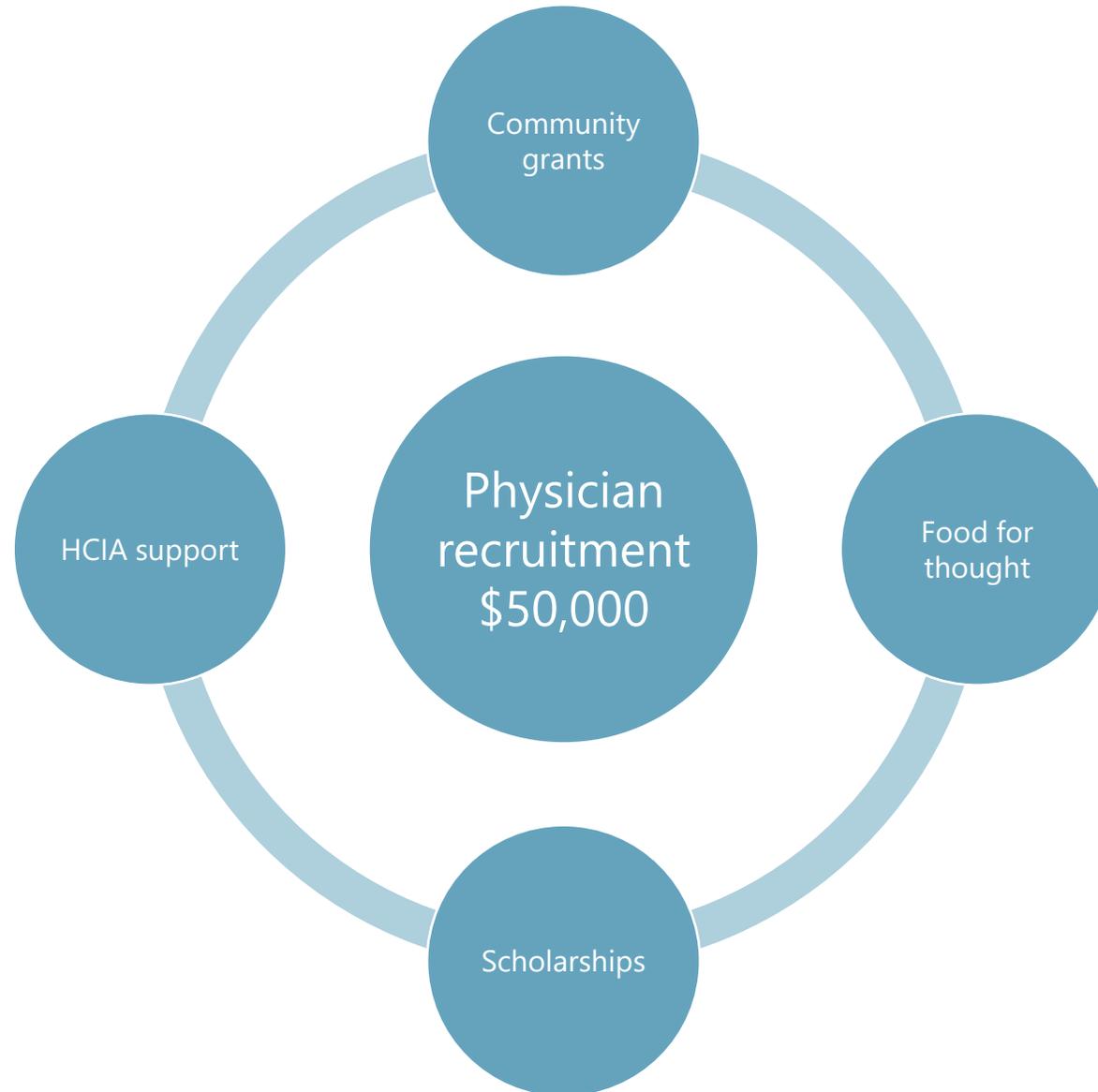


Council & Grants

| | (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------|-----------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | | \$0 | \$0 | \$0 | 0.00% |
| Expenses | | \$1,000 | \$1,031 | \$31 | 3.08% |
| Total | | \$1,000 | \$1,031 | \$31 | 3.08% |

- Per diems - \$5,000
- Inaugural meeting - \$6,000
- Meeting expenses - \$13,000

Grants



Office of CAO

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|---------------------------------|------------------------|------------------------|--------------------------|------------------------|
| Administration & Communications | \$745 | \$786 | \$41 | 5.51% |
| Clerks | \$495 | \$526 | \$31 | 6.26% |
| Emergency Management | \$333 | \$350 | \$17 | 5.22% |
| Total CAO | \$1,573 | \$1,663 | \$89 | 5.68% |

Administration & Communication

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$805 | \$896 | \$91 | 11.31% |
| Transfers | -\$60 | -\$110 | -\$50 | 83.33% |
| Total | \$745 | \$786 | \$41 | 5.51% |

- 2027-2030 Strategic Plan - \$50,000
- Current Strategic Plan - \$60,000
- Rate Stabilization Reserve Transfer - \$110,000

Clerks

| | (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------|-----------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | | \$8 | \$8 | \$0 | 0.00% |
| Expenses | | \$513 | \$534 | \$21 | 4.09% |
| Transfers | | -\$10 | \$0 | \$10 | -100.00% |
| Total | | \$495 | \$526 | \$31 | 6.26% |

- Photography - \$3,000
- Escribe Reserve Transfer - \$10,000

Emergency Management

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------------|----------------|----------------|------------------|----------------|
| Revenues | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$300 | \$317 | \$17 | 5.75% |
| Transfers | \$20 | \$20 | \$0 | 0.00% |
| Capital Investment | \$13 | \$13 | \$0 | 0.80% |
| Total | \$333 | \$350 | \$17 | 5.22% |

- Reallocation of Staff
- Training for new staff \$3,500
- 911 Contract \$37,600
- MERF Contribution \$20,000

Corporate Services

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|---------------------------------|------------------------|------------------------|--------------------------|------------------------|
| Information Technology | \$2,686 | \$2,848 | \$163 | 6.05% |
| Finance | \$1,250 | \$1,320 | \$70 | 5.63% |
| Corporate Finance | -\$2,114 | -\$1,783 | \$331 | -15.66% |
| Procurement | \$482 | \$499 | \$17 | 3.59% |
| Total Corporate Services | \$2,303 | \$2,884 | \$581 | 25.25% |

Information Technology

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$315 | \$313 | -\$2 | -0.63% |
| Expenses | \$2,701 | \$2,917 | \$216 | 8.00% |
| Transfers | -\$100 | -\$176 | -\$76 | 75.50% |
| Capital Investment | \$400 | \$420 | \$20 | 5.00% |
| Total | \$2,686 | \$2,848 | \$163 | 6.05% |

IT Strategic Plan - \$100,000

Telephony review - \$30,000

Strategic Policy Development - \$25,500

Reserve Transfers - \$150,000

Information Technology - Capital

End User
Devices
\$197,800

Councilor iPads
\$22,500

IT
Infrastructure
\$67,200

Finance

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$1,415 | \$1,361 | -\$53 | -3.76% |
| Transfers | -\$165 | -\$42 | \$124 | -74.85% |
| Total | \$1,250 | \$1,320 | \$70 | 5.63% |

DC Background Study - \$25,000

Reserve Transfers - \$41,500

Corporate Finance

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$1,531 | \$1,408 | -\$123 | -8.05% |
| Expenses | \$417 | \$374 | -\$42 | -10.14% |
| Transfers | -\$1,000 | -\$750 | \$250 | -25.00% |
| Total | -\$2,114 | -\$1,783 | \$331 | -15.66% |

Court Security (net) - \$39,000

Investment Income - \$150,000

Insurance Appraisal - \$50,000

Rate Stabilization Reserve - \$250,000

Corporate Finance

Court Security
\$39,000

Rescue Calls
\$55,000

Procurement

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$482 | \$499 | \$17 | 3.59% |
| Transfers | \$0 | \$0 | \$0 | 0.00% |
| Total | \$482 | \$499 | \$17 | 3.59% |

People & Equity

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|----------------------------------|------------------------|------------------------|--------------------------|------------------------|
| Administration and Human Rights | \$433 | \$455 | \$21 | 4.96% |
| Human Resources | \$731 | \$816 | \$85 | 11.61% |
| Equity | \$459 | \$605 | \$145 | 31.62% |
| Learning and Development | \$187 | \$216 | \$28 | 15.16% |
| Health and Safety | \$71 | \$75 | \$4 | 5.90% |
| Total People & Equity | \$1,882 | \$2,166 | \$284 | 15.10% |

People & Equity Administration

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$654 | \$491 | -\$163 | -24.94% |
| Transfers | -\$221 | -\$36 | \$185 | -83.56% |
| Total | \$433 | \$455 | \$21 | 4.96% |

WSIB Excess Indemnity Insurance - \$120,000

Human Resources

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$731 | \$896 | \$165 | 22.55% |
| Transfers | \$0 | -\$80 | -\$80 | 100.00% |
| Total | \$731 | \$816 | \$85 | 11.61% |

HRIS annual fee - \$141,000

Reserve transfer - \$80,000

Equity

| | (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------|-----------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | | \$0 | \$0 | \$0 | 0.00% |
| Expenses | | \$479 | \$605 | \$125 | 26.13% |
| Transfers | | -\$20 | \$0 | \$20 | -100.00% |
| Total | | \$459 | \$605 | \$145 | 31.62% |

Reconciliation Action Plan - \$40,000

Policy Development - \$35,000

Keynotes = \$65,000

Reconciliation Action Plan - \$65,000

Community Discussion Series - \$40,000

Equity

Reconciliation
Training
\$53,000

Keynotes for Days
of Significance
\$25,000

Community
Discussion Series
\$20,000

Reconciliation
Action Plan
\$40,000

Total Reduction
\$138,000

Health & Safety

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$27 | \$19 | -\$8 | -28.78% |
| Expenses | \$180 | \$181 | \$1 | 0.81% |
| Transfers | -\$82 | -\$87 | -\$5 | 6.16% |
| Total | \$71 | \$75 | \$4 | 5.90% |

Municipal Contribution - \$5,260

WSIB Reserve Contribution - \$86,920

Learning & Organizational Development

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------|----------------|----------------|------------------|----------------|
| Revenues | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$267 | \$276 | \$8 | 3.14% |
| Transfers | -\$80 | -\$60 | \$20 | -25.00% |
| Total | \$187 | \$216 | \$28 | 15.16% |

McLean & Company HR Consulting Platform - \$70,000

Leadership Competency Training - \$12,500

Reserve Transfer - \$60,000

Public Works

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|---------------------------|------------------------|------------------------|--------------------------|------------------------|
| Operations and Fleet | \$7,157 | \$7,531 | \$374 | 5.22% |
| Engineering | \$4,778 | \$5,134 | \$356 | 7.46% |
| Climate and Energy | \$670 | \$672 | \$2 | 0.32% |
| Facilities | \$788 | \$875 | \$87 | 10.99% |
| Waste Services | \$5,419 | \$5,630 | \$210 | 3.88% |
| County Forest | \$310 | \$318 | \$9 | 2.83% |
| Total Public Works | \$19,122 | \$20,160 | \$1,038 | 5.43% |

Operations & Fleet

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------------|----------------|----------------|------------------|----------------|
| Revenues | \$146 | \$147 | \$1 | 0.47% |
| Expenses | \$6,422 | \$6,661 | \$239 | 3.72% |
| Transfers | \$680 | \$800 | \$120 | 17.65% |
| Capital Investment | \$201 | \$216 | \$15 | 7.69% |
| Total | \$7,157 | \$7,531 | \$374 | 5.22% |

Data for in-vehicle iPads - \$7,800

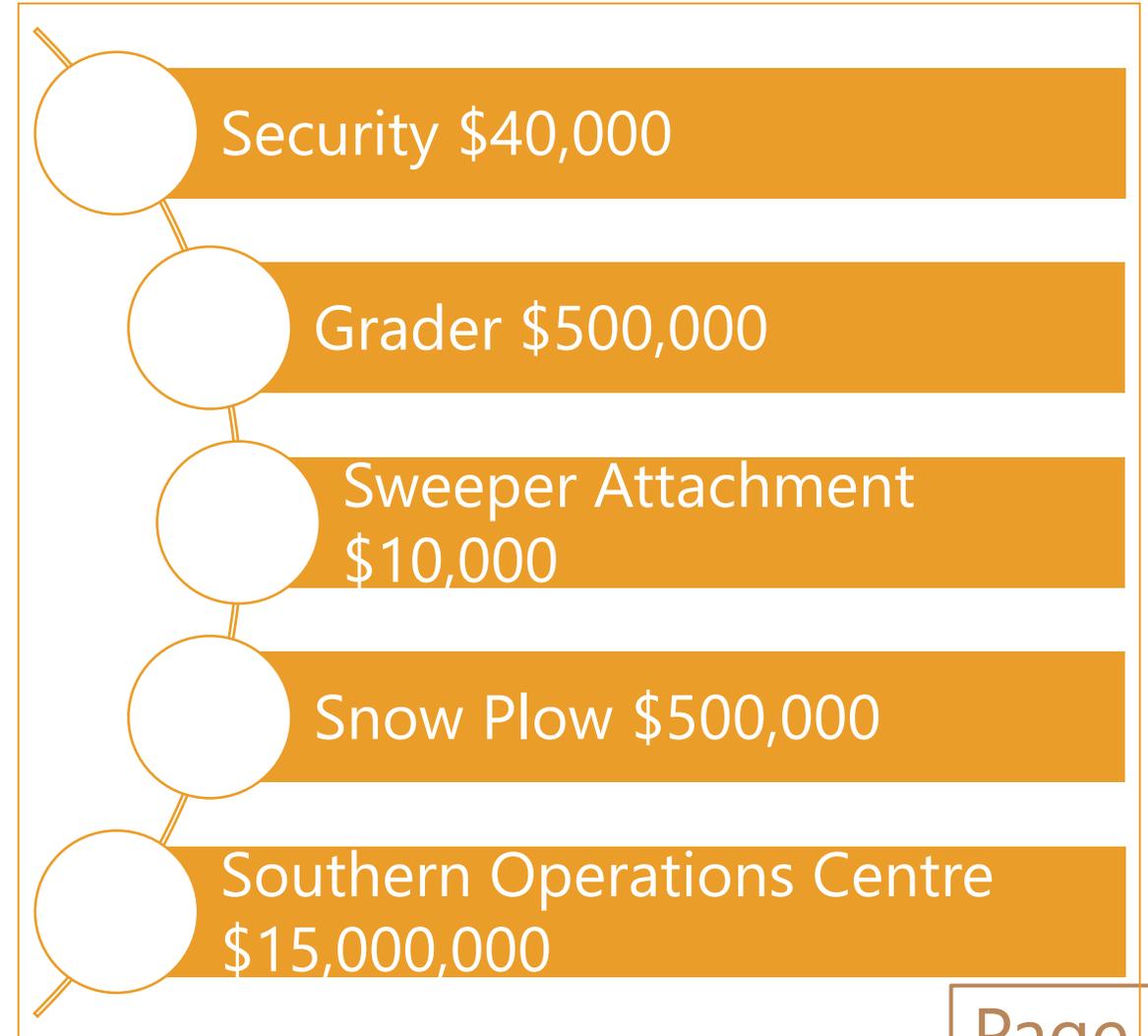
Transmission Software - \$2,000

Facility Maintenance - \$9,400

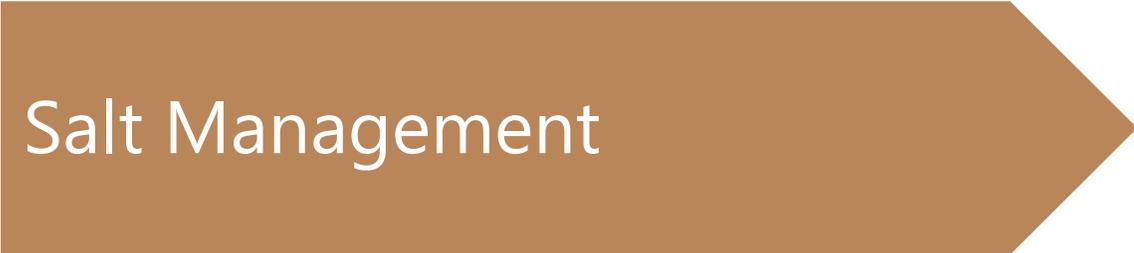
Utilities - \$7,600

Storage Replacement Racking - \$15,000

Operations & Fleet - Capital



Operations & Fleet



Salt Management

Engineering & Administration

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$529 | \$478 | -\$51 | -9.64% |
| Expenses | \$1,817 | \$1,652 | -\$165 | -9.07% |
| Transfers | -\$205 | -\$115 | \$90 | -43.90% |
| Capital Investment | \$3,695 | \$4,075 | \$380 | 10.29% |
| Total | \$4,778 | \$5,134 | \$356 | 7.46% |

Planning Fees - \$50,000

GPS Subscription - \$3,500

Structure Review (OSIM) - \$65,000

Traffic Impact Guidelines - \$20,000

Pavement Management Software - \$30,000

Engineering - Capital

Engineering Equipment \$60,000

Round-a-bout Feasibility Study \$100,000

Resurfacing \$6,222,590

Road Design/Investigations \$900,000

Riddell Road Ramp \$30,000

Bridges and Culverts \$1,195,000

Structure Design and Studies \$160,765

Engineering

Road Rationalization
Program



Climate & Energy

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$2,280 | \$1,969 | -\$311 | -13.65% |
| Expenses | \$3,232 | \$2,894 | -\$338 | -10.47% |
| Transfers | -\$282 | -\$253 | \$29 | -10.43% |
| Total | \$670 | \$672 | \$2 | 0.32% |

Climate Master Plans - \$230,000
 Community Housing Retrofit Study - \$322,600
 Rural Water Quality - \$60,000
 Better Homes Dufferin - \$1,712,810
 Reserve Transfers - \$252,600

Climate & Energy

Rural Water Quality
Program



Facilities

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$1,067 | \$1,067 | \$0 | 0.00% |
| Expenses | \$1,601 | \$1,652 | \$51 | 3.19% |
| Transfers | -\$95 | -\$70 | \$25 | -26.32% |
| Capital Investment | \$350 | \$361 | \$11 | 3.00% |
| Total | \$788 | \$875 | \$87 | 10.99% |

Asset Inventory - \$20,000

Standby Power Assessment - \$45,000

Building Condition Studies - \$25,000

Maintenance Management Software - \$29,400

Cleaning Contract - \$59,000

Reserve Transfers - \$70,000

Facilities - Capital

Courthouse Renovations \$2,000,000

Window Replacement \$100,000

Electrical \$175,000

Exterior Painting \$190,000

Small Tractor \$20,000

Pick Up \$70,000

EV Charging Stations \$100,000

Waste Services

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$163 | \$164 | \$1 | 0.80% |
| Expenses | \$5,775 | \$5,849 | \$74 | 1.28% |
| Transfers | -\$206 | -\$69 | \$137 | -66.50% |
| Capital Investment | \$13 | \$14 | \$1 | 5.38% |
| Total | \$5,419 | \$5,630 | \$210 | 3.88% |

Bag Tag Revenue - \$85,000

Long Term Waste Management Strategy - \$50,000

Loose Leaf Collection - \$151,000

Collections & Disposal Contracts - \$4,476,040

Waste Services



Loose Leaf
Collection

County Forest

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$57 | \$57 | \$0 | 0.00% |
| Expenses | \$481 | \$490 | \$9 | 1.82% |
| Transfers | -\$130 | -\$130 | \$0 | 0.00% |
| Capital Investment | \$15 | \$15 | \$0 | 0.00% |
| Total | \$310 | \$318 | \$9 | 2.83% |

Timber Sales - \$50,000

Active Transportation Master Plan - \$100,000

Reserve Transfers - \$130,000

Health & Human Services

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|---------------------------------|-----------------|-----------------|------------------|----------------|
| Early Years and Child Care | \$1,061 | \$1,081 | \$20 | 1.84% |
| Housing Program | \$5,024 | \$5,040 | \$16 | 0.33% |
| Ontario Works | \$1,016 | \$935 | -\$80 | -7.92% |
| Housing Strategy | \$50 | \$0 | -\$50 | -100.00% |
| Dufferin Oaks Long Term Care | \$5,614 | \$6,141 | \$527 | 9.39% |
| Community Support Services | \$708 | \$863 | \$154 | 21.77% |
| HHS Hub Facilities | \$650 | \$713 | \$62 | 9.61% |
| Paramedics | \$5,723 | \$6,482 | \$759 | 13.25% |
| Public Health | \$1,870 | \$1,956 | \$86 | 4.60% |
| Total Community Services | \$21,717 | \$23,210 | \$1,494 | 6.88% |

Early Years & Child Care

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$23,963 | \$24,829 | \$866 | 3.61% |
| Expenses | \$25,025 | \$25,910 | \$885 | 3.54% |
| Transfers | \$0 | \$0 | \$0 | 0.00% |
| Total | \$1,061 | \$1,081 | \$20 | 1.84% |

Subsidies - \$24,798,068

Child Care Provider Transfers - \$22,858,766

Housing Services

(in 000s)

| | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$6,551 | \$6,982 | \$431 | 6.58% |
| Expenses | \$11,069 | \$11,456 | \$387 | 3.50% |
| Transfers | -\$394 | -\$189 | \$205 | -52.03% |
| Capital Investment | \$900 | \$755 | -\$145 | -16.11% |
| Total | \$5,024 | \$5,040 | \$16 | 0.33% |

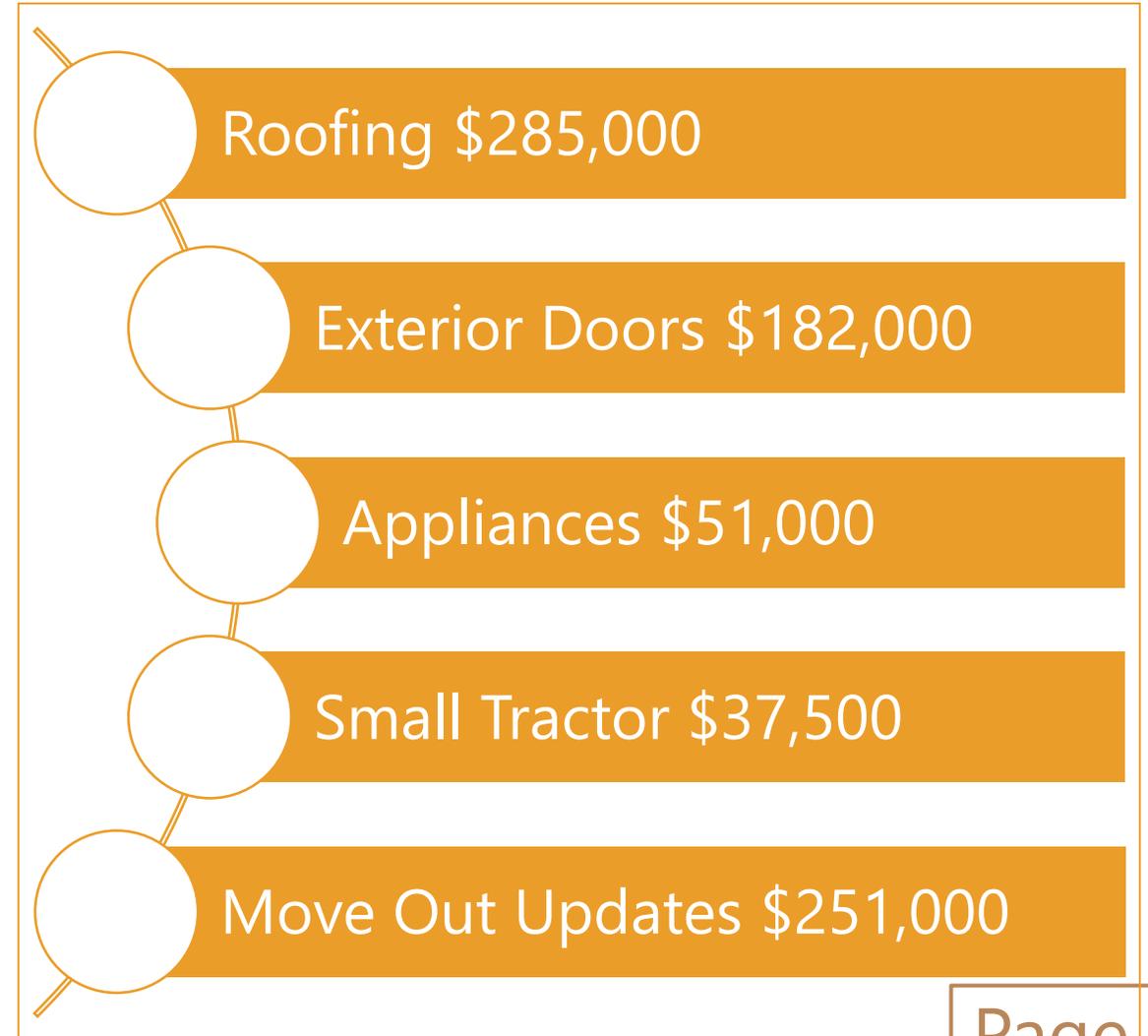
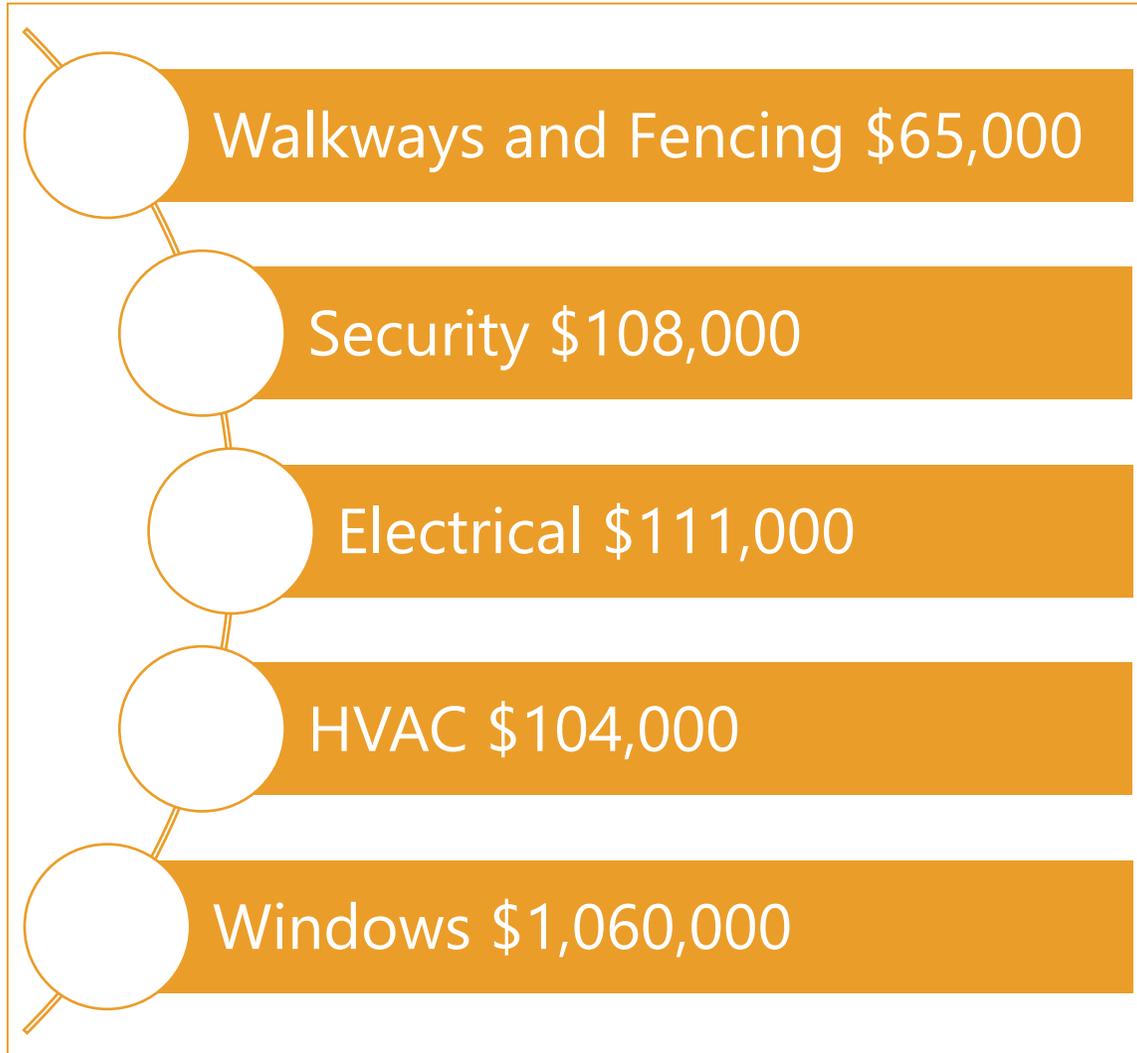
Subsidies – \$3,852,537

Rent Supplement - \$1,020,800

Housing Providers - \$1,754,900

Homelessness Supports - \$3,567,449

Housing Services - Capital



Ontario Works

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------|----------------|----------------|------------------|----------------|
| Revenues | \$7,557 | \$7,657 | \$100 | 1.32% |
| Expenses | \$8,566 | \$8,586 | \$20 | 0.23% |
| Transfers | \$7 | \$7 | \$0 | 0.00% |
| Total | \$1,016 | \$935 | -\$80 | -7.92% |

Subsidies - \$7,557,400
 Client Support - \$6,673,000
 HCIA Support - \$73,000

Housing Strategy

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$185 | \$2,000 | \$1,815 | 982.19% |
| Transfers | -\$135 | -\$2,000 | -\$1,865 | 1383.57% |
| Total | \$50 | \$0 | -\$50 | -100.00% |

SHIP Contribution - \$2,000,000
 Reserve Transfer - \$2,000,000

Dufferin Oaks Long Term Care

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------------|----------------|----------------|------------------|----------------|
| Revenues | \$18,606 | \$19,478 | \$872 | 4.69% |
| Expenses | \$23,434 | \$24,862 | \$1,428 | 6.09% |
| Transfers | -\$114 | -\$43 | \$71 | -62.45% |
| Capital Investment | \$900 | \$800 | -\$100 | -11.11% |
| Total | \$5,614 | \$6,141 | \$527 | 9.39% |

Subsidies - \$14,746,126

Resident Revenue - \$4,510,000

Food and Supplements - \$960,000

Software costs - \$158,540

Space Review - \$50,000

Dufferin Oaks - Capital

Courtyard Upgrades \$145,000

Security \$250,000

Fire Panel \$85,000

Rooftop Units \$1,700,000

Elevators \$750,000

Access Points \$50,000

Lifts \$71,000

Furniture \$81,300

Community Support Services

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$2,396 | \$2,228 | -\$168 | -7.03% |
| Expenses | \$3,069 | \$2,964 | -\$105 | -3.42% |
| Transfers | -\$165 | -\$80 | \$85 | -51.52% |
| Capital Investment | \$200 | \$206 | \$6 | 3.00% |
| Total | \$708 | \$863 | \$154 | 21.77% |

Subsidies - \$2,037,092

Seniors at Risk - \$123,400

Transit - \$133,750

HHS Hub Facilities

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------------|----------------|----------------|------------------|----------------|
| Revenues | \$554 | \$570 | \$16 | 2.96% |
| Expenses | \$955 | \$996 | \$42 | 4.36% |
| Transfers | -\$51 | -\$49 | \$1 | -2.54% |
| Capital Investment | \$300 | \$336 | \$36 | 12.00% |
| Total | \$650 | \$713 | \$62 | 9.61% |

Includes:

- Edelbrock Centre
- Mel Lloyd Centre

Paramedics

(in 000s)

| | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$6,369 | \$6,670 | \$301 | 4.73% |
| Expenses | \$11,687 | \$12,491 | \$804 | 6.88% |
| Transfers | -\$100 | \$0 | \$100 | -100.00% |
| Additions | \$0 | \$5 | \$5 | 100.00% |
| Capital Investment | \$505 | \$656 | \$151 | 29.80% |
| Total | \$5,723 | \$6,482 | \$759 | 13.25% |

Hospital Contract - \$9,773,390

Software - \$196,280

Cleaning Contract - \$31,530

Orangeville Painting - \$10,000

Paramedics - Capital

Garage Doors \$75,000

HVAC \$25,000

Flooring \$20,000

Power Stretchers \$705,000

iPads \$26,400

Ambulances \$830,000

Public Health

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------|----------------|----------------|------------------|----------------|
| Revenues | \$0 | \$0 | \$0 | 0.00% |
| Expenses | \$2,106 | \$2,167 | \$61 | 2.90% |
| Transfers | -\$236 | -\$211 | \$25 | -10.60% |
| Total | \$1,870 | \$1,956 | \$86 | 4.60% |

Development & Tourism

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|----------------------|------------------------|------------------------|--------------------------|------------------------|
| Building Services | \$0 | \$0 | \$0 | 0.00% |
| Museum of Dufferin | \$1,557 | \$1,569 | \$13 | 0.80% |
| Land Use Planning | \$383 | \$487 | \$104 | 27.11% |
| Economic Development | \$634 | \$604 | -\$30 | -4.70% |
| Total CDT | \$2,574 | \$2,660 | \$87 | 3.37% |

Building Services

(in 000s)

| | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$819 | \$2,842 | \$2,024 | 247.21% |
| Expenses | \$2,092 | \$1,977 | -\$115 | -5.49% |
| Transfers | -\$1,273 | \$865 | \$2,138 | -167.91% |
| Capital Investment | \$0 | \$0 | \$0 | 0.00% |
| Total | \$0 | \$0 | \$0 | 0.00% |

Building Permits - \$2,749,890

Software - \$115,300

Reserve Transfer - \$864,865

Museum of Dufferin

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------------|----------------|----------------|------------------|----------------|
| Revenues | \$220 | \$253 | \$33 | 14.93% |
| Expenses | \$1,685 | \$1,726 | \$41 | 2.43% |
| Transfers | \$2 | \$2 | \$0 | 0.00% |
| Capital Investment | \$90 | \$95 | \$5 | 5.00% |
| Total | \$1,557 | \$1,569 | \$13 | 0.80% |

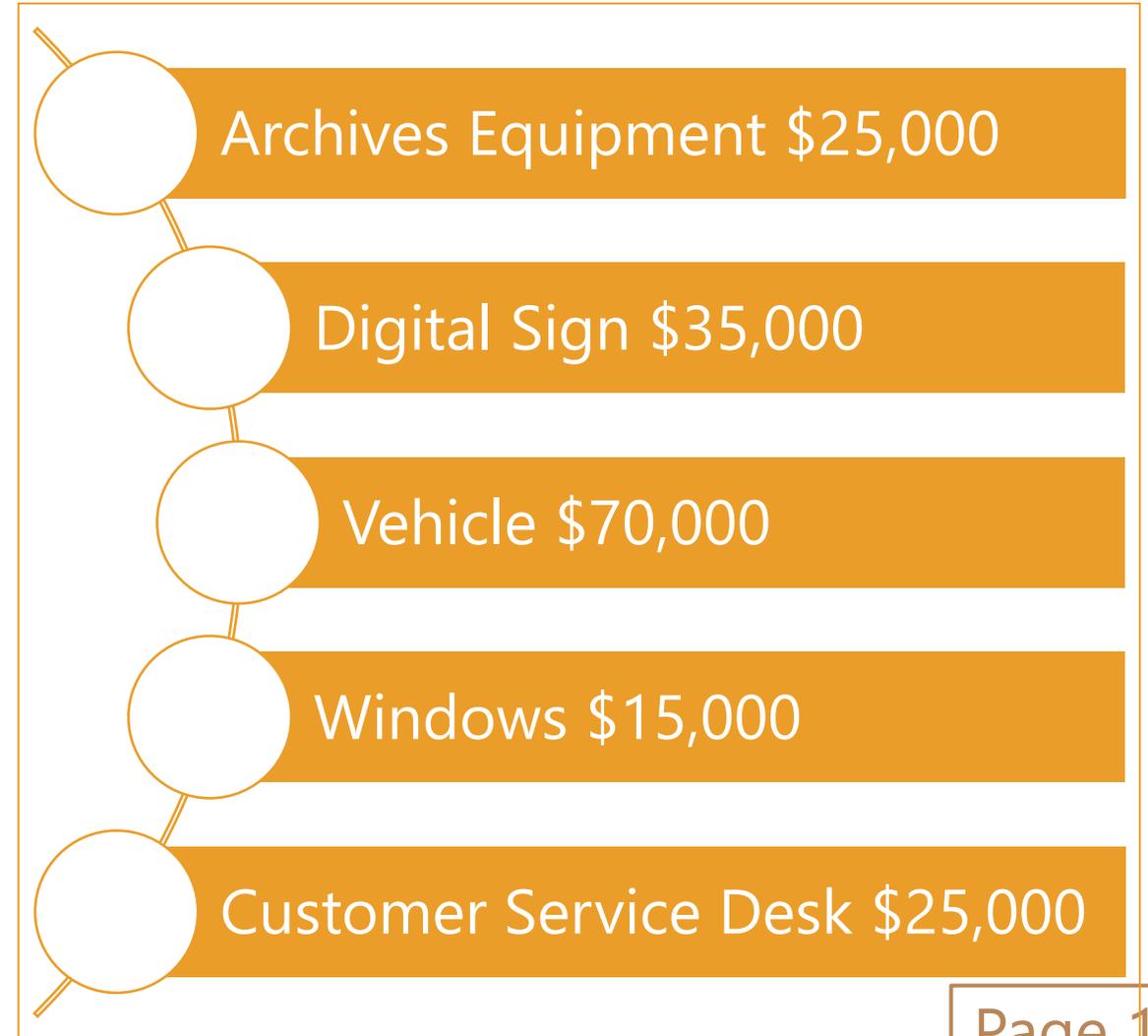
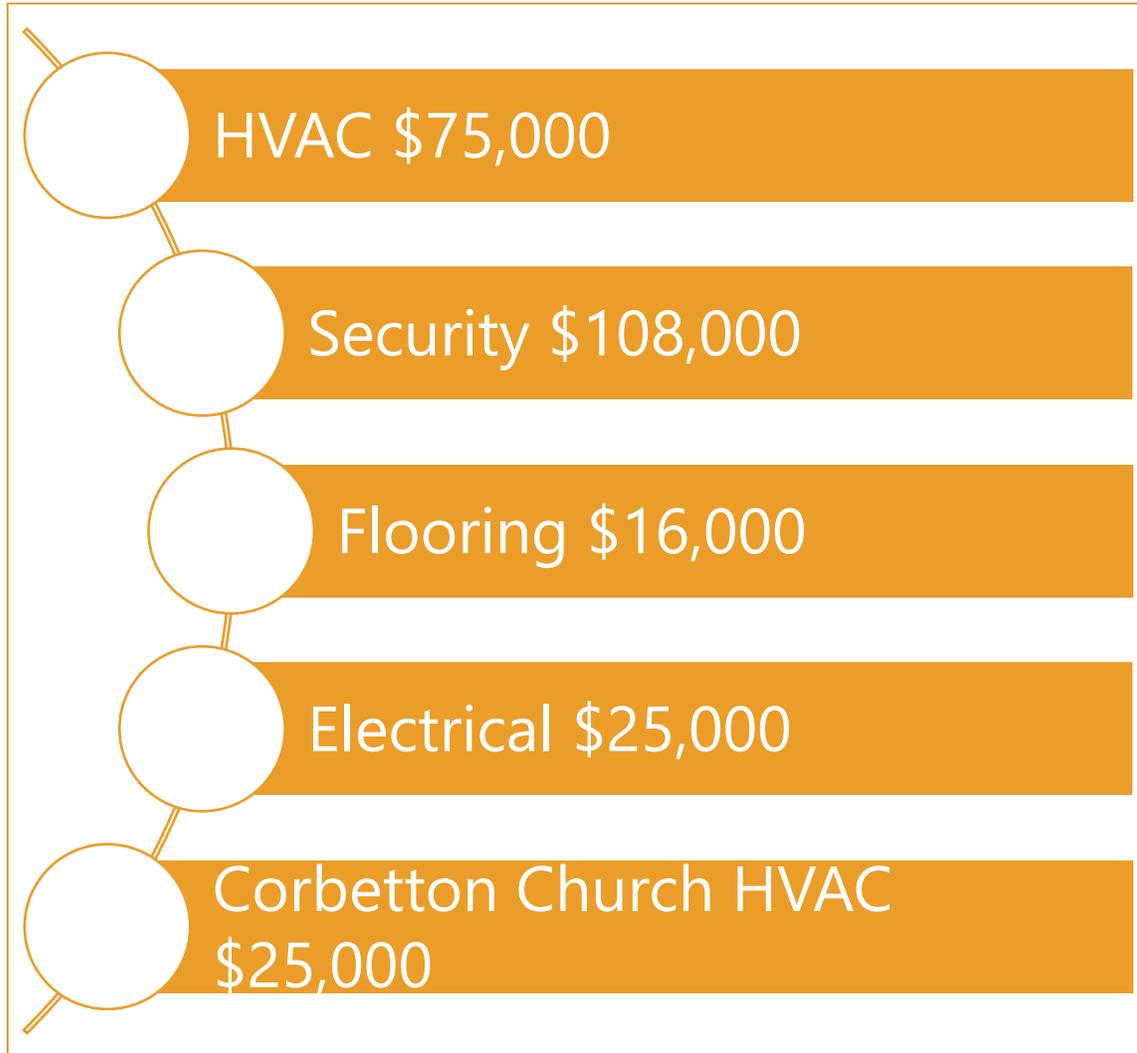
Subsidy - \$53,950

Silo Cafe - \$10,000

Painting - \$15,000

Indigenous Knowledge and Cultural Specialist - \$64,360

Museum of Dufferin - Capital



Land Use Planning

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$202 | \$112 | -\$91 | -44.77% |
| Expenses | \$571 | \$759 | \$188 | 32.99% |
| Transfers | \$15 | -\$160 | -\$175 | -1166.67% |
| Total | \$383 | \$487 | \$104 | 27.11% |

Planning Revenues - \$30,000

Asset Mapping - \$10,000

Boundary Expansion, Agricultural Assessments - \$50,000

Official Plan Amendment Five - \$80,000

Community Improvement Plans - \$80,000

Reserve Transfers - \$160,000

Land Use Planning

Position
Reduction
\$126,000

Economic Development

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|--------------|------------------------|------------------------|--------------------------|------------------------|
| Revenues | \$50 | \$50 | \$0 | 0.00% |
| Expenses | \$764 | \$654 | -\$110 | -14.38% |
| Transfers | -\$80 | \$0 | \$80 | -100.00% |
| Total | \$634 | \$604 | -\$30 | -4.70% |

Investment Attraction - \$35,000

Small Business Enterprise Centre - \$40,000

Events - \$50,000

Sector and Tourism Development - \$40,000

Community Improvement Plans - \$80,000

Draft Budget Overview

Budget Totals (Operating and Capital Contribution Consolidated)

| (in 000s) | 2025 BUDGET | 2026 BUDGET | 2027 PLAN | 2028 PLAN | 2029 PLAN |
|---------------------------------------|------------------------|------------------------|----------------------|----------------------|----------------------|
| Expenses | \$167,969 | \$171,342 | \$149,133 | \$146,513 | \$145,393 |
| Non-tax revenue | -\$101,155 | -\$104,709 | -\$87,129 | -\$82,042 | -\$80,955 |
| Reserves and DC's used | -\$16,644 | -\$12,864 | -\$4,392 | -\$4,555 | -\$1,336 |
| Status quo Tax Levy* | \$50,171 | \$53,769 | \$57,612 | \$59,916 | \$63,101 |
| Status quo Tax Levy Increase | \$2,701 | \$3,599 | \$3,843 | \$2,304 | \$3,185 |
| Status quo Tax Levy % Increase | 5.69% | 7.17% | 7.15% | 4.00% | 5.32% |
| Wage Market Review Impact | | \$430 | \$430 | \$430 | \$430 |
| Previously Committed | | \$0 | \$424 | \$838 | \$824 |
| New | | \$5 | \$300 | \$591 | \$579 |
| Total Tax Levy | \$50,171 | \$54,204 | \$58,766 | \$61,776 | \$64,934 |
| Total Tax Levy Increase | \$2,701 | \$4,034 | \$4,562 | \$3,010 | \$3,159 |
| Total Tax Levy % Increase | 5.69% | 8.04% | 8.42% | 5.12% | 5.11% |
| New Assessment Growth | 1.48% | 1.17% | 1.50% | 1.50% | 1.50% |
| Net Tax Payer Impact | 4.21% | 6.87% | 6.92% | 3.62% | 3.61% |

* Status quo includes additional provincial and federal programs that provide funding

Additions

Additions

| | | |
|-------------------------------|--------------|--------------|
| Shelburnue Bypass | \$300 | 0.60% |
| Road Safety Master Plan | \$200 | 0.40% |
| Increase Capital Contribution | \$300 | 0.60% |
| Total Additions | \$800 | 1.59% |

Savings

| | | |
|---------------------------------------|---------------|---------------|
| Administrative Savings | -\$500 | -1.00% |
| Program Specific Savings | | |
| Salt Management changes | -\$200 | -0.40% |
| Planning Position | -\$126 | -0.25% |
| Total Program Specific Changes | -\$326 | -0.65% |

Savings

| | | |
|---|-----------------|---------------|
| Program/Project Reductions or Eliminations | | |
| Equity Projects | -\$138 | -0.28% |
| Wage Market Review | -\$430 | -0.86% |
| Grants | -\$50 | -0.10% |
| Rural Water Quality Program | -\$60 | -0.12% |
| Loose Leaf Collections | -\$151 | -0.30% |
| Rescue Calls | -\$55 | -0.11% |
| Court Security | -\$40 | -0.08% |
| Road Rationalization Program | -\$375 | -0.75% |
| Program/Project Reductions or Eliminations | -\$1,299 | -2.59% |

Reserves

| | | |
|-----------------------|-----------------|---------------|
| Apply Reserves | | |
| Rate Stabilization | -\$250 | -0.50% |
| Additions | -\$500 | -1.00% |
| Capital Asset Fund | -\$350 | -0.70% |
| Total Reserves | -\$1,100 | -2.19% |

Summary

| (in 000s) | 2025 BUDGET | 2026 BUDGET | DOLLAR CHANGE | %AGE CHANGE |
|----------------------------------|-----------------|-----------------|------------------|----------------|
| Expenses | \$167,969 | \$171,342 | \$3,373 | 2.01% |
| Non-tax revenue | -\$101,155 | -\$104,709 | -\$3,555 | 3.51% |
| Reserves and DC's used | -\$16,644 | -\$12,864 | \$3,780 | -22.71% |
| Status quo Tax Levy | \$50,171 | \$53,769 | \$3,599 | 7.17% |
| Wage Market Review Impact | | \$430 | | |
| Previously Committed | | \$0 | | |
| New | | \$5 | | |
| Total Tax Levy | \$50,171 | \$54,204 | \$4,034 | 8.04% |
| Total Proposed Changes | | -\$2,425 | | |
| Total Tax Levy % Increase | \$50,171 | \$51,779 | \$1,609 | 3.21% |
| New Assessment Growth | | | | 1.17% |
| Net Tax Payer Impact | | | | 2.04% |

Questions?

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