



## GENERAL GOVERNMENT SERVICES COMMITTEE AGENDA

Monday, March 31, 2014, 4:45p.m.

55 Zina Street, Orangeville – Sutton Room (2<sup>nd</sup> Floor)

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Declarations of Pecuniary Interest by Members

### REPORTS

1. GENERAL GOVERNMENT SERVICES – March 31, 2014 – ITEM #1  
Tax Assistance Policy for 2014

A report from the Treasurer dated March 31, 2014 to set the parameters for the 2014 tax rebate programs for low-income seniors, low-income persons with disabilities and registered charities.

***Recommendation:***

***THAT the Treasurer's report dated March 31, 2014 with respect to Tax Assistance Policy for 2014 be received;***

***AND THAT the eligibility threshold be kept constant, namely any tax increases above \$50.00, for 2014;***

***AND THAT the Rebates Bylaw and the Charities Bylaw be presented to County Council in April.***

2. GENERAL GOVERNMENT SERVICES – March 31, 2014 – ITEM #2  
Development Charges Indexing

A report from the Treasurer dated March 31, 2014 with respect to development charges indexing.

***Recommendation:***

***THAT the Treasurer's report dated March 31, 2014 on indexing of development charges, be received;***

***AND THAT the residential per-unit development charge be set at \$2,597.70, and the non-residential development charge be set at \$6.12 per square metre, and the Wind Turbine charge be set at \$3,977.38 per unit as of 1st of May, 2014.***

3. GENERAL GOVERNMENT SERVICES – March 31, 2014 – ITEM #3  
Creation of Reserves

A report from the Treasurer dated March 31, 2014 with respect to the creation of reserves from funds received from Dufferin Wind Power Inc. for the easement agreement.

***Recommendation:***

***THAT the Treasurer's report dated March 31, 2014, with respect to the creation of reserves be received;***

***AND THAT the \$700,000 fee from the easement agreement with Dufferin Wind Power Inc. go into a new Rail Easement Reserve;***

***AND THAT the \$700,000 community contribution payment from the easement agreement with Dufferin Wind Power Inc. go into a new Rail Easement Reserve Fund.***

4. GENERAL GOVERNMENT SERVICES – March 31, 2014 – ITEM #4  
Building Department Reserve Fund – Consultants

A report from the Treasurer dated March 31, 2014 to select a consultant to perform a building permit fee review.

***Recommendation:***

***THAT the Treasurer's report dated March 31, 2014 with respect to Building Department Reserve Fund, be received;***

***AND THAT the firm of Watson & Associates be hired to perform the Building Permit Fee Review and Ontario Building Code Act Reserve Fund forecast.***

5. GENERAL GOVERNMENT SERVICES – March 31, 2014 – ITEM #5  
Draft Procedural By-law

A report from the Director of Corporate Services/Clerk dated March 31, 2014 with respect to a draft procedural by-law.

***Recommendation:***

***THAT the report of the Clerk/Director of Corporate Services dated March 31, 2014, with respect to a draft procedural by-law, be received;***

**AND THAT the draft procedural by-law be approved and that the necessary by-law be presented to Council after the appropriate notice has been given;**

**AND THAT the by-law take effect on December 1, 2014;**

**AND THAT staff be directed to prepare a separate committee by-law/policy and review the existing structure for the next term of Council;**

**AND THAT staff be directed to prepare a policy regarding notice provisions.**

**6. GENERAL GOVERNMENT SERVICES – March 31, 2014 – ITEM #7  
Scholarship Programs**

A report from the CAO dated March 31, 2014 with respect to a scholarship program previously brought forward by the Warden.

**Recommendation:**

**THAT the report of the Chief Administrative Officer dated March 31, 2014, with respect to a scholarship program be received;**

**AND THAT the County of Dufferin establish an enhanced scholarship program that provides a maximum of 5 annual awards in the amount of \$2,500 for students who are residents of Dufferin County and pursuing post-secondary training;**

**AND THAT the Warden and staff work with the school boards and representatives from the four main schools attended by Dufferin County residents to establish appropriate criteria and to set up a process for awarding the scholarships;**

**AND THAT the Warden and staff continue discussions with the wind developers to determine the level of interest in the program and secure financial commitments if possible.**

**CORRESPONDENCE**

**7. GENERAL GOVERNMENT SERVICES – March 31, 2014 – ITEM #8  
AMO – Municipal Liability Reform**

Correspondence from AMO dated March 4, 2014 regarding Municipal Liability reform and the request for support for the 'Combined Model' option from the three options currently being considered by the Ministry of the Attorney General.

***Recommendation:***

***For consideration of the Committee.***

8. GENERAL GOVERNMENT SERVICES – March 31, 2014 – ITEM #9  
Township of East Garafraxa

Copy of correspondence dated March 20, 2014 to Premier Wynne from the Township of East Garafraxa regarding the Province's proposed new municipal accountability measures.

***Recommendation:***

***THAT the correspondence to Premier Wynne from the Township of East Garafraxa dated March 20, 2014 regarding the proposed new municipal accountability measures, be received.***

9. GENERAL GOVERNMENT SERVICES – March 31, 2014 – ITEM #10  
Thank you letters

Thank you letters from individuals and organizations who were approved for 2013 funding grants.

***Recommendation:***

***THAT the thank you letters from St. John Ambulance, Career Education Council, Orangeville & Area Small Business Enterprise Centre (SBEC), Princess Margaret School and Food and Friends, be received.***

**Next Meeting:** April 28, 2014, 4:45 p.m.  
55 Zina Street, Orangeville – Sutton Room



## REPORT TO GENERAL GOVERNMENT SERVICES

**To:** Chair W. Maycock and Members of General Government Services  
**From:** Alan Selby, Treasurer  
**Meeting Date:** March 31, 2014  
**Subject:** Tax Assistance Policy for 2014

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### **Purpose**

The purpose of this report is to confirm the policies for 2014 property tax assistance programs.

### **Background & Discussion**

The Taxation section of the Municipal Act (section 319) permits an upper-tier municipality to enact a program of tax rebates for certain low-income property owners. The program is not mandatory, but Dufferin County has had a program in place for many years.

The threshold for assistance has been any tax increases over \$50. Assistance in 2013 was \$3,862 total, and it was \$7,281 in 2012. The reason for the decline was not because of a lack of “take-up” by residents, but it was because 2013 was a year of modest tax increases, and there were fewer residential properties where taxes increased by more than \$50. In fact, in 2013 there were zero assistance payments in Shelburne, only \$90 in East Garafraxa and only \$159 in Amaranth.

The 2014 County Budget provides \$11,200 for tax rebates.

The Taxation section of the Municipal Act (section 361(1)) also requires that every municipality, other than a lower tier municipality, SHALL have a tax rebate program for eligible charities for the purpose of giving them relief from taxes on eligible property they occupy. This is not optional, but it has little impact, since most charitable groups in Dufferin County are renters, and do not pay property taxes directly.

### **Local Municipal Impact**

There is no direct impact. The County pays for the entire amount of any rebates under both programs, within the annual County budget.

### **Financial, Staffing, Legal, or IT Considerations**

The decision needed for 2014 is where to set the eligibility parameter, namely leave it at \$50 or increase or decrease it.

Council also has the option of not renewing this rebate program for certain low-income taxpayers, since it is not mandatory.

It is recommended to continue the rebate program unchanged for 2014.

### **Recommendation**

**THAT** the Treasurer's report dated March 31, 2014 with respect to Tax Assistance Policy for 2014 be received;

**AND THAT** the eligibility threshold be kept constant, namely any tax increases above \$50.00, for 2014;

**AND THAT** the Rebates Bylaw and the Charities Bylaw be presented to County Council in April.



## **REPORT TO GENERAL GOVERNMENT SERVICES**

**To:** Chair W. Maycock and Members of General Government Services  
**From:** Alan Selby, Treasurer  
**Meeting Date:** March 31, 2014  
**Subject:** **Indexing of Development Charge**

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### **Purpose**

The purpose of this report is to recommend the annual indexing of development charge rates.

### **Background & Discussion**

The County Development Charges By-law 2012-31 took effect in September 2012. It followed the recommendations from Hemson Consulting's study done in the spring of 2012. Annual indexing for inflation is required in the by-law. However, the new development charge went up substantially from the previous charge, so indexing was not done in spring 2013, being just six months after this major change in the development charge. The current development charges has been unchanged since September 2012. As a result, the indexing to be done now covers a period of just over one year (fall 2012 to end of 2013) rather than the normal one-year period.

### **Local Municipal Impact**

The Town of Orangeville collects the development charges on behalf of the County, and forwards the funds to the County, and so Town staff must be informed of any development charge rate change.

### **Financial, Staffing, Legal, or IT Considerations**

Indexing development charge rates will modestly increase the funds collected, which are used to partially finance growth-related capital project expenses.

The Statistics Canada Construction Price Index (new housing) Kitchener-Waterloo area, uses a Base Year of 2007 = 100.0, and it was

- For 2011 at 107.4

- For 2012 at 110.5
- For 2013 at 111.3

Taking 111.3 over 110.5 gives an indexing factor of 0.724% for the full year 2013. Considering that this particular indexing is for 15 months, it is recommended that development charge rates be increased by 1.0% effective May 1, 2014.

The new development charge rates after indexing will be:

	RESIDENTIAL CHARGE PER UNIT			NON-RESIDENTIAL CHARGE calculated on per sq metre of gross floor area	Turbines per unit
	Single & Semi-Detached	Multiples	Apartments	Uniform Non-residential	
<b>County-wide Charges</b>					
<b>Service Component</b>					
Roads and Bridges	\$ 675.70	\$ 569.65	\$ 506.00	\$ 3.71	\$2,361.38
Other Services	\$1,922.00	\$ 1,621.05	\$ 1,441.25	\$ 2.41	\$1,616.00
<b>County-wide Total</b>	<b>\$2,597.70</b>	<b>\$2,190.70</b>	<b>\$1,947.25</b>	<b>\$ 6.12</b>	<b>\$3,977.38</b>

### Recommendation

**THAT** the Treasurer's report dated March 31, 2014 on indexing of development charges, be received;

**AND THAT** the residential per-unit development charge be set at \$2,597.70, and the non-residential development charge be set at \$6.12 per square metre, and the Wind Turbine charge be set at \$3,977.38 per unit as of 1<sup>st</sup> of May, 2014.





## **REPORT TO GENERAL GOVERNMENT SERVICES**

**To:** Chair W. Maycock and Members of General Government Services Committee

**From:** Alan Selby, Treasurer

**Meeting Date:** March 31, 2014

**Subject:** **Creation of Reserves**

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### **Purpose**

The purpose of this report is to address the receipt of funds from Dufferin Wind Power Inc. as part of the agreement for an easement along the former rail corridor.

### **Background & Discussion**

The agreement with Dufferin Wind Power Inc. provides for a one-time \$700,000 fee on execution of the agreement. There will also be a “community contribution payment” in the amount of \$700,000 upon registration of the easement and approval of the necessary permits from the County. Both of these amounts need to be applied to some purpose by Council, but if decisions on their application should be determined sometime in the future, the funds should be transferred on the County books to dedicated reserves.

### **Local Municipal Impact**

There is no local municipal impact.

### **Financial, Staffing, Legal, or IT Considerations**

The initial \$700,000 should be placed into a dedicated reserve, for future expenses related to the corridor. There are no real “strings” attached to this amount, however caution should be exercised as to its use, to avoid unintended financial impacts to future periods.

The “Community Contribution” amount should be placed into an interest-bearing Reserve Fund. The community contribution may be used for projects that Council considers appropriate. There are no time limits on the use of the funds.

Finally, the agreement includes additional funds to be received as Security, to secure Dufferin Wind Power Inc.’s obligations with respect to the agreement. If these funds are not required, they will be repayable to Dufferin Wind Power Inc. and so they are of a different nature. The amounts, when received, would be shown as a liability, and not as a Reserve, on the County books.

### **Recommendation**

**THAT** the Treasurer’s report dated March 31, 2014, with respect to the creation of reserves be received;

**AND THAT** the \$700,000 fee from the easement agreement with Dufferin Wind Power Inc. go into a new Rail Easement Reserve;

**AND THAT** the \$700,000 community contribution payment from the easement agreement with Dufferin Wind Power Inc. go into a new Rail Easement Reserve Fund.



## **REPORT TO GENERAL GOVERNMENT SERVICES**

**To:** Chair W. Maycock and Members of General Government Services  
**From:** Alan Selby, Treasurer  
**Meeting Date:** March 31, 2014  
**Subject:** **Follow-up on Building Department Reserve Fund**

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### **Purpose**

The purpose of this report is to provide Committee with information on the building permit revenues and growth of the Building Department Reserve Fund, present the 2013 Building Department Reserve Fund Annual report and seek approval to hire consultants to perform the building permit fee review.

### **Background & Discussion**

The Building Code Act requires an annual report showing the activity in the Building Department Reserve Fund and the report for 2013 is attached as Schedule A.

Consulting firm Syntegrity Group, in 2005, established a model for the County to follow for Bill 124 and established a forecast for the Building Department Reserve Fund which has gotten off-target in recent years, as operating expenses have been kept lower than forecasted, and recently, fee revenue has picked up dramatically.

After net operating losses in 2009 and 2010, due to weak revenues, the Building Department Reserve Fund was reduced to just \$324,812. Revenues have improved in recent years to bring the balance of the Building Department Reserve Fund all the way up to \$1,386,974 at the end of 2013 (in part because of strong 2013 fees from wind turbine permits). In light of this reality, the Building Department Reserve Fund needs to be re-assessed, and expert consultants should be hired to do the review.

### **Local Municipal Impact**

No direct impact. One indirect impact could be the consequences that reduced levels of building permit fees, payable by developers, might have on building activity, and hence the rate of municipal assessment growth, in local municipalities.

## **Financial, Staffing, Legal, or IT Considerations**

Best efforts were made to obtain three written quotes, per the County Procurement Bylaw. The consultants' quotes were received March 21. They were:

- AMERESCO Asset Sustainability Group \$22,400 before HST
- WATSON & Associates \$18,000 before HST

Hemson Consultants were asked to bid, however they are unable to bid due the timing, their current workload, and the lack of available staff to perform the duties in the time the County specified. Syntegrity Group were also contacted, but did not respond in the time provided.

Staff recommend WATSON & Associates because:

- They have a direct connection to this topic, having prepared the last Building Permit Rate Review for Dufferin County, in 2007
- They submitted the lowest bid
- Their team has particular expertise in this topic, and they have undertaken workshops on Bill 124 on behalf of AMCTO and MFOA

Following Council approval of the choice of firm on April 10, the firm will be given until May 30 to present their report. Recommendations will be brought forward for discussion during June, and any agreed-upon changes to building permit fees could take effect in July 2014. Potentially major changes to building permit fees could likely be phased-in, over a period of one to two years.

Consulting costs are not in the 2014 budget, but would be funded from the anticipated 2014 net revenues from the Building Department.

## **Recommendation**

**THAT** the Treasurer's report dated March 31, 2014 with respect to Building Department Reserve Fund, be received;

**AND THAT** the firm of Watson & Associates be hired to perform the Building Permit Fee Review and Ontario Building Code Act Reserve Fund forecast.

**SCHEDULE A**



March 14, 2014

**COUNTY OF DUFFERIN  
BUILDING FEE REPORT**

**AS REQUIRED UNDER BUILDING CODE ACT, S.O. 1992, Chapter 23  
FOR THE YEAR 2013**

BUILDING PERMIT FEES RECEIVED		\$1,223,231
OTHER FEES RECEIVED		\$ 32,893
<b>TOTAL REVENUES</b>		<b>\$1,256,124</b>
<u>DIRECT COSTS</u>		
ADMINISTRATION	211,837	
INSPECTION SERVICES	346,563	
		\$558,400
<u>INDIRECT COSTS</u>		\$ 73,777
		<b>\$632,177</b>
Net Transfer INTO the Building Reserve Fund for 2013		<b>\$623,947</b>
Building Reserve Fund at the start of 2013		\$752,557
Interest added in 2013 to the Reserve Fund		\$10,470
<b>Building Reserve Fund at the end of 2013</b>		<b>\$1,386,974</b>

Alan Selby, B. Math, CGA  
Treasurer, County of Dufferin



## REPORT TO GENERAL GOVERNMENT SERVICES

**To:** Chair Maycock and Members of General Government Services

**From:** Pam Hillock, Director of Corporate Services/Clerk

**Meeting Date:** March 31, 2014

**Subject:** **Draft Procedural By-law**

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### **Purpose**

The purpose of this report is to present a draft procedural by-law that incorporates proposed amendments that committee approved at the August, 2013 meeting. A draft by-law was circulated to Members of Council prior to the submission of this report and additional comments were received. They were addressed with the members.

### **Background & Discussion**

A procedural by-law is a legislative requirement under the *Municipal Act, 2001, Section 238*, and governs the calling, place and proceedings of meetings of Council. The current procedural by-law was passed in 2008 and it is good practice to review this by-law every few years.

The General Government Services at its meeting held on August 26, 2013, reviewed the current by-law and also comments received from staff and from Members of Council. The committee made adjustments to the by-law and directed staff to bring forward a new by-law. Part of the recommendation was to remove the schedules that make reference to the committee structure and also the notice provisions. It is recommended that these policies be in separate documents because they tend to be amended more frequently. A draft by-law is attached as Schedule A.

### **Local Municipal Impact**

There is no local municipal impact.

### **Financial, Staffing, Legal, or IT Considerations**

There is no financial, staffing, legal or IT implications as a result of this report.

**Recommendation:**

**THAT the report of the Clerk/Director of Corporate Services dated March 31, 2014, be received;**

**AND THAT the draft procedural by-law be approved and that the necessary by-law be presented to Council after the appropriate notice has been given;**

**AND THAT the by-law take effect on December 1, 2014;**

**AND THAT staff be directed to prepare a separate committee by-law/policy and review the existing structure for the next term of Council;**

**AND THAT staff be directed to prepare a policy regarding notice provisions.**

Respectfully Submitted,

Pam Hillock  
County Clerk/Director of Corporate Services



## REPORT TO GENERAL GOVERNMENT SERVICES

**To:** Chair W. Maycock and Members of General Government Services Committee

**From:** Sonya Pritchard, Chief Administrative Officer

**Meeting Date:** March 31, 2014

**Subject:** **Scholarship Program**

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### **Purpose**

The purpose of this report is to provide additional information and make a recommendation with respect to a scholarship program previously brought forward by the Warden.

### **Background & Discussion**

The County of Dufferin currently provides four small scholarships of \$300 each to the local high schools. This amount has not increased for several years and although very much appreciated does not provide significant financial assistance to award recipients. Hundreds of deserving Dufferin County students head off to post-secondary programs each year and an enhanced scholarship program would be beneficial to them as individuals and in the long run, to the community as a whole.

The topic of scholarships has arisen at various times over the last few years from Councillors and from outside organizations such as the Dufferin Arts Council. Discussions with representatives on the Upper Grand District School Board have indicated that the board does not have funds to contribute to an enhanced scholarship program but they would be very interested in assisting with the development of the criteria for the awards. The Warden has proposed that a maximum of 5 scholarships valued at between approximately \$2,500 for students pursuing various fields of post-secondary training be created for a total value of \$12,500.

### **Local Municipal Impact**

There is no local municipal impact.



## **Financial, Staffing, Legal, or IT Considerations**

Funding for an enhanced scholarship program needs to be available on an ongoing basis. A potential source of sustainable funding is the property tax contribution from the wind turbine operations. Over the past several years the County of Dufferin has collected approximately \$140,000 per year from the recently created wind turbine tax class. This amount is anticipated to increase by another \$50-60,000 per year with new wind projects coming online. This revenue is currently included in the general tax levy. The scholarship fund would need to be identified as an operating expense and included in the annual budget.

The Warden has also approached some of the wind developers to inquire about their interest in contributing to a scholarship program and their response has been favourable.

## **Recommendation**

**THAT** the report of the Chief Administrative Officer dated March 31, 2014, with respect to a scholarship program be received;

**AND THAT** the County of Dufferin establish an enhanced scholarship program that provides a maximum of 5 annual awards in the amount of \$2,500 for students who are residents of Dufferin County and pursuing post-secondary training;

**AND THAT** the Warden and staff work with the school boards and representatives from the four main schools attended by Dufferin County residents to establish appropriate criteria and to set up a process for awarding the scholarships;

**AND THAT** the Warden and staff continue discussions with the wind developers to determine the level of interest in the program and secure financial commitments if possible.

Respectfully submitted,

Sonya Pritchard, CMA  
Chief Administrative Officer

## TO THE IMMEDIATE ATTENTION OF THE CLERK AND COUNCIL

March 4, 2014

### **Legislature Supports Motion on Municipal Liability Reform – More Municipal Action Needed**

On February 27, 2014, MPPs from all parties supported a motion calling on the government to reform joint and several liability. Passage of this resolution marks a significant milestone in the municipal campaign for reform. Now that the issue has captured the attention of the Legislature, it is time for your municipality to consider the endorsement of a more detailed legislative solution.

Nearly 200 municipalities supported the motion introduced by Randy Pettapiece, MPP for Perth-Wellington which called on the government to implement a comprehensive, long-term solution no later than June 2014. Many more also wrote to the Attorney General, the Honourable John Gerretsen in response to AMO's February 7, 2014 call for support.

Currently, the Ministry of the Attorney General is consulting municipalities and the legal community on a comprehensive long-term solution. The Ministry describes three options below:

**The Saskatchewan model:** This modification to joint and several liability was adopted in Saskatchewan in 2004. Under the Saskatchewan model, where there is a shortfall due to one defendant being insolvent and the plaintiff's own negligence contributed to the harm, the shortfall is to be divided among the remaining defendants and the plaintiff in proportion to their fault. This model would apply to all types of defendants in all types of negligence claims.

**The Multiplier model:** In road authority cases (auto accident cases in which a municipality is sued for breach of duty to maintain a public road), where there is a shortfall due to one defendant being insolvent, the municipality would never be liable for more than two times its proportion of damages, even if this means that a plaintiff does not fully recover. Because this rule has the potential to result in a seriously injured plaintiff being unable to fully recover, the proposal would be limited to municipalities and to the specific subset of cases that municipalities tell us impose the most significant and unfair burden – road authority cases.

**The Combined model:** The Saskatchewan model and the Multiplier model could be combined. In a case in which both models would apply – a road authority case involving contributory negligence on the part of the plaintiff – the Saskatchewan model would be applied first. The Multiplier model would be applied if needed to ensure that the municipality would not be liable for more than two times its proportion of damages.

AMO supports the adopted of the "Combined model" listed above. This places some reasonable limits on the damages that may be recovered from a municipality under limited circumstances. It is a significant incremental step to address a pressing municipal issue.

The Ministry of the Attorney General is seeking your comments by April 16, 2014. We urge all municipalities to express their support for this combined model. This includes municipalities which supported either the Pettapiece motion or AMO's form letter of February 7, 2014.

Below is a draft letter for municipalities to submit to the provincial government by April 16, 2014. Please add your community's voice of support to this solution.

The Honourable Kathleen Wynne  
Premier of Ontario  
Legislative Building - Room 281  
Queen's Park  
Toronto ON M7A 1A1

The Honourable John Gerretsen  
Attorney General  
McMurtry-Scott Building  
720 Bay Street – 11th Floor  
Toronto ON M7A 2S9

The Honourable Linda Jeffrey  
Minister of Municipal Affairs and Housing  
777 Bay Street - 17th Floor  
Toronto ON M5G 2E5

Dear Premier, Attorney General, MMAH Minister:

[I or we] support the government's consideration and adoption of measures which limit the impact of joint and several liability on municipalities. Specifically, we understand three options are under consideration – the Saskatchewan Model, the Multiplier Model, or a third model which combines both.

I write to you in support of this third Combined Model as described by AMO's March 4, 2014 policy update. We support AMO's advice to the government that such changes would represent a significant incremental step to address a pressing municipal issue. This places some reasonable limits on the damages that may be recovered from a municipality under limited circumstances.

The provisions of the *Negligence Act* have not been updated for decades and the legislation was never intended to place the burden of insurer of last resort on municipalities. It is entirely unfair to ask municipalities to carry the lion's share of a damage award when at minimal fault or to assume responsibility for someone else's mistake.

For this reason, [I or we] support the adoption of the Combined Model under consideration. We strongly encourage the government to immediately proceed with legislation which gives effect to this model.

Sincerely,

Name

cc: AMO

**AMO Contact:** Matthew Wilson, Senior Advisor, 416-971-9856 Ext. 323  
or [mwilson@amo.on.ca](mailto:mwilson@amo.on.ca).



**CORPORATION OF**  
***Township of East Garafraxa***

*Mailing Address - 191282 13<sup>th</sup> Line East Garafraxa ON L9W 7B4*  
*(Courier Address: 374028 6<sup>th</sup> Line Amaranth ON L9W 0M6)*  
**TEL: (519) 928-5298 or 941-1007 FAX: (519) 941-1802**  
*e-mail : [township@amaranth-eastgary.ca](mailto:township@amaranth-eastgary.ca)*  
**SUSAN M. STONE-C.A.O./CLERK-TREASURER&TAX COLLECTOR**

March 20, 2014

Kathleen Wynne, Premier  
Legislative Building  
Queen's Park  
Toronto ON M7A 1A1

Dear Premier Wynne:

RE: Provincial Oversight of Municipal Government

At a recent meeting of Council of the Corporation of the Township of East Garafraxa, information was received regarding the announcement that the Province intends to create new municipal accountability measures and assert greater Provincial oversight over municipal government.

Council objects to the Province's attempt to micromanage municipal government, as they feel our municipality is committed to accountability and transparency and does not need another level of redtape imposed by the Province to provide that.

As the Association of Municipalities of Ontario indicated, assigning oversight authority to the Office of the Ontario Ombudsman has the effect of transferring local municipal accountability to the Province and places added administration burden on the municipality, which will result in added financial burden on the residents.

Council of the Township of East Garafraxa support AMO's position with respect to this proposed plan and join them in asking the Province "to be clear about their vision for future provincial and municipal relations, and the capacity of municipal government. Our vision has not changed: municipalities are looking for leadership that partners with municipal government, respects them, and believes in them."

Yours truly,

**CORPORATION OF THE  
TOWNSHIP OF EAST GARAFRAXA**

Per: Susan M. Stone, A.M.C.T.  
CAO/Clerk-Treasurer

SMS/kc

**Sent:** Tuesday, February 25, 2014 9:59 AM  
**To:** Pam Hillock  
**Subject:** Donation Thank You

Hi Pam,

Thank you very much for your generous contribution! Your donation helps to fund our community service teams and allows us to give back to our community in so many ways. Did you know that in 2013 our more than 500 volunteers gave 57,207.25 hours' worth of service to the community?

We depend on donations such as yours to enable us to continue providing First Aid services to the community. These donations also help fund our other charitable programs, such as our educating caregivers on the safe installation of child car seats, to providing pet therapy to the ill and aged, to our newest program that provides those who are taking care of the terminally ill at home, the Home Caregiver Support Program.

We could not continue without the generosity of organizations such as yours. We look forward to our continued professional relationship and to assisting you with your future First Aid requirements. In the meantime, should you require any first aid and CPR training, or AED and First Aid kits, please don't hesitate to contact us.

Once again, thank you. It is very much appreciated.

Sincerely,

**Heather LeBlanc**

**Community Relations Coordinator**

Peel Branch

Serving The Brampton, Mississauga, Caledon, Bolton, and Orangeville areas

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St. John Ambulance  
1081 Meyerside Drive, Unit 6  
Mississauga Ontario  
L5T 1M4





March 3, 2014

Ms. Pam Hillcock  
Clerk/Director of Corporate Services  
Dufferin County  
55 Zina Street  
Orangeville, ON L9W 1E5

Dear Ms. Hillcock;

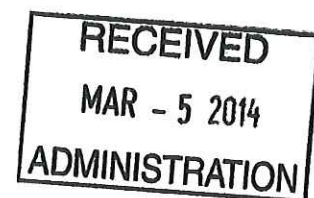
On behalf of the Career Education Council and the Career Pathways Committee, I would like to express our appreciation to Dufferin County for your donation of \$1000 for Career Pathways Dufferin which will be held on October 7, 2014. As a result of your generous support over 1500 Grade 8 students will learn about the exciting, innovative career opportunities available to them in Dufferin County.

To acknowledge your gift, we are pleased to offer recognition in all media and publications for the event, as well as our annual report and on our website. Dufferin County will also receive a complimentary exhibitor booth at the event which includes lunch for County of Dufferin participants.

For more information on programs offered by the Career Education Council visit our website at [www.careereducationcouncil.ca](http://www.careereducationcouncil.ca) Thank you for your continued support of Career Pathways Dufferin.

Yours Sincerely,

Lori Arsenault  
Executive Director

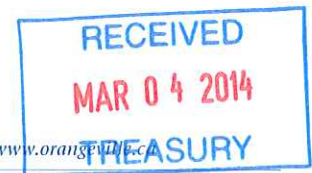




*Town of Orangeville*

87 Broadway, Orangeville, Ontario L9W 1K1

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*Economic Development Department*

March 3, 2014

Ms. Pam Hillock, Clerk/Director of Corporate Services  
County of Dufferin  
51 Zina Street  
Orangeville, ON  
L9W 1E5

Dear Ms. Hillock,

Re: 2014 Application for Funding – County of Dufferin

On behalf of the Orangeville & Area Small Business Enterprise Centre (SBEC), I would like to thank the County of Dufferin for its support of the Centre in the amount of \$15,000.

The goal of the Enterprise Centre is to provide the support services necessary to help local small businesses develop, grow and succeed. By working together to build and sustain small business activities in this community, we will help to create diverse revenue streams, stimulate job creation and feed the local economy.

Thank you again for supporting the Orangeville & Area SBEC. We look forward to working with you.

Sincerely,

Ruth Phillips,  
Economic Development Manager  
Ext. 2291  
[rphillips@orangeville.ca](mailto:rphillips@orangeville.ca)







To Whom It May Concern,

The staff and students at Princess Margaret Public School would like to say THANK YOU for your support of the "NUTRITION PROGRAM" at the school. The grant money will help to purchase a lot of healthy fruits and veggies.

Sincerely  
Mrs Anderson  
Pat Anne

Hi Linda and Pam

I have received the funding grant of \$3000 that was approved by the Dufferin County Council on February 13, 2014.

This funding will assist Food and Friends programs in Dufferin County to provide over 2000 healthy meals to hungry students.

Thank you for your generous support.

**Anita Macfarlane**  
**Community Program Director**  
**Food and Friends**

**The Children's Foundation of Guelph and Wellington**  
**87 Waterloo Avenue, Guelph, On N1H 6H8**  
**519-826-9551 ext. 22**  
**[anita@childrensfoundation.org](mailto:anita@childrensfoundation.org)**

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