



GENERAL GOVERNMENT SERVICES COMMITTEE AGENDA

**Tuesday, March 20, 2018 at 10:30 a.m.
55 Zina Street, Orangeville – Sutton Room (2nd Floor)**

Declarations of Pecuniary Interest by Members

PUBLIC QUESTION PERIOD

Members of the public will be provided an opportunity to ask questions of the Committee during this time (limited to 10 minutes).

REPORTS

1. GENERAL GOVERNMENT SERVICES – March 20, 2018 – ITEM #1
Building Department Reserve Fund Annual Report

A report from the Treasurer, dated March 20, 2018, to provide an update to members of Committee on the Building Permit Reserve Fund (BPRF) results for 2017, as required under the Building Code Act, S.O. 1992, Chapter 23.

Recommendation:

THAT the Treasurer’s report, Building Reserve Fund Annual Report, dated March 20, 2018 be received.

2. GENERAL GOVERNMENT SERVICES – March 20, 2018 – ITEM #2
Annual Report on Long-Term Debt Capacity

A report from the Treasurer, dated March 20, 2018, to provide County Council an annual update on the County’s long-term debt position and future borrowing capacity, as required by O.Reg.403/02 (amended to O.Reg.289/11).

Recommendation:

THAT the Treasurer’s annual report, updating the County’s Debt Capacity for 2018, as required by Ont. Regulation 289/11, be received.

3. GENERAL GOVERNMENT SERVICES – March 20, 2018 – ITEM #3
911 Working Group Minutes – February 16, 2018

Minutes from the 911 Working Group meeting held on February 16, 2018.

Recommendation:

THAT the minutes of the 911 Working Group meeting of February 18, 2018 be received.

4. GENERAL GOVERNMENT SERVICES – March 20, 2018 – ITEM #4
County-Wide Interoperable Radio System

A report from the Director of Corporate Services/Clerk, dated March 20, 2018, to provide further information to committee on the feasibility of a County-Wide Interoperable Radio Communications system.

Recommendation:

THAT the report from Pam Hillock, Clerk/Director of Corporate Services dated March 20, 2018, be received;

AND THAT the County of Dufferin engage a radio communications consultant to look at radio communications across the County including emergency responders and the County of Dufferin Public Works and make recommendations on how an interoperable radio communications network/channel could be established and used by multiple agencies in an emergency;

AND THAT an amount not to exceed \$20,000 plus HST be allocated from the Emergency Management reserve to cover the cost of the consultant.

5. GENERAL GOVERNMENT SERVICES – March 20, 2018 – ITEM #5
Council Remuneration 2018 to 2022 Term - Report #2

A report from the Director of Corporate Services/Clerk, dated March 20, 2018, to follow up from the staff direction given at the January committee meeting to poll other municipalities on their council remuneration.

Recommendation:

For consideration of committee.

CORRESPONDENCE

6. GENERAL GOVERNMENT SERVICES – March 20, 2018 – ITEM #6
Township of Amaranth – Tax Ratio Resolution

Correspondence from the Township of Amaranth, dated March 12, 2018, regarding tax ratios.

Recommendation:

For consideration of committee.

Next Meeting

April 26, 2018 at 3:00 p.m.

55 Zina Street, Orangeville – Sutton Room (2nd Floor)



REPORT TO COMMITTEE

To: Chairman McGhee and Members of General Government Services Committee

From: Alan Selby, Treasurer

Meeting Date: March 20, 2018

Subject: **Building Reserve Fund Annual Report**

In Support of Strategic Plan Priorities and Objectives:

Good Governance: 3.2 Increase transparency

Purpose

The purpose of this report is to update members of Committee on the Building Permit Reserve Fund (BPRF) results for 2017, as required under the Building Code Act, S.O. 1992, Chapter 23.

Background & Discussion

The Building Code Act requires an annual reporting of the activity in the BPRF. The BPRF is restricted in its use, namely it may only be used to pay for the operational net losses of the Building Department, to ensure that Department has a zero net impact on the County budget. The BPRF could be applied to special projects that are directly building-related. An example of this would be the Hurricane Clips project in 2017.

Based on consultants' recommendations, the County has reduced permit fee rates gradually, subject to annual reviews of permit-volume activity. There were 1,002 permits issued in 2014, 922 issued in 2015, 827 issued in 2016 and 718 in 2017.

Financial, Staffing, Legal, or IT Considerations

The consultants stated in their report that the target level for the Fund should be 1.8 times the annual operational costs of the Building Department. The large amount of revenues received in recent years has raised the BPRF to a level that is about 4 times the annual operational costs, as of the end of 2017 (*see attached schedule*).

In their forecast, the consultants expected annual revenues to drop back to more normal levels (namely closer to \$700,000 to \$800,000 per year). That was the case in 2017.

Revenues decreased by 40%, from \$1,363,000 in 2016, to \$800,978. Revenues reached their peak in 2014. The year 2017 is the third consecutive year of decreased revenues.

The County has begun a new Hurricane Clip Subsidy program, which is financed from the BPRF. Future years' Building Department operations are forecasted to show net losses, modest in size. It will take several years of moderate, consecutive net losses before the BPRF is reduced to its target level.

The BPRF would have decreased in 2017, as expected, based on operational figures, except for a very strong rate of return on the investment of BPRF funds. Investment income for 2017 was double the 2016 earnings. A rate of return of nearly 5% was earned on investments. The income from interest fully offset the 2017 operating loss.

The expectation is that the BPRF has now peaked in size. The BPRF will continue to be monitored by County staff. If permit fee revenues continue to exceed forecasted levels, the option is there for Council to take further actions with permit fee rates.

Strategic Direction and County of Dufferin Principles

By reporting on the activity in the Building Permit Reserve Fund, County Council is kept informed. This action adheres to the County of Dufferin Principles:

1. We Manage Change - by proactively responding to the level of the Reserve Fund through ongoing decreases in the building permit fee
2. We Deliver Quality Service – by complying with the reporting requirements of existing legislation
3. We Communicate – by delivering a report to Council, sharing the information on the Reserve Fund
4. We Make Good Decisions – by monitoring actual Reserve Fund results against forecasts, and responding when needed

Recommendation

THAT the Treasurer's report, Building Reserve Fund Annual Report, dated March 20, 2018 be received.

Respectfully Submitted By:

Alan Selby, B. Math, CPA, CGA

ATTACHMENT: Schedule of 2017 results Treasurer, County of Dufferin



March 2018

**COUNTY OF DUFFERIN
BUILDING PERMIT RESERVE FUND REPORT
AS REQUIRED UNDER BUILDING CODE ACT, S.O. 1992, Chapter 23
FOR THE YEAR 2017**

BUILDING PERMIT FEES RECEIVED		\$ 712,554
OTHER FEES RECEIVED		\$ 88,424
TOTAL REVENUES		\$ 800,978
 <u>DIRECT COSTS</u>		
ADMINISTRATION	347,836	
INSPECTION SERVICES	522,902	
	\$870,738	
 <u>INDIRECT COSTS</u>	 \$ 77,300	
		\$948,038
Net Operating Loss		\$ -147,060
Net Cost of Hurricane Clips program, Year 1		-33,044
Building Reserve Fund at the start of 2017		\$4,059,712
Interest Income added in 2017 to the Reserve Fund		\$ 193,425
Building Reserve Fund at the end of 2017		\$ 4,073,033



REPORT TO COMMITTEE

To: Chair McGhee and Members of General Government Services Committee

From: Alan Selby, Treasurer

Meeting Date: March 20, 2018

Subject: Annual Report on Long Term Debt capacity

In Support of Strategic Plan Priorities:

Good Governance: 3.1 Improve, policies, practices and procedures through compliance with Ministerial standards and requirements (3.3.1)

Purpose

The purpose of this report is to provide to County Council an annual update on the County's long-term debt position and future borrowing capacity, as required by *O.Reg.403/02 (amended to O.Reg.289/11)*.

Background & Discussion

Below is an historical review of Dufferin County's long-term debt activity (in '000's):

	2011	2012	2013	2014	2015	2016	2017
Opening	11,567	15,391	13,991	18,832	20,157	21,161	18,981
New Debt	4,950	0	6,500	3,250	3,170	0	0
Paid off	<u>-1,126</u>	<u>-1,400</u>	<u>-1,659</u>	<u>-1,925</u>	<u>-2,166</u>	<u>-2,180</u>	<u>-2,135</u>
Closing	15,391	13,991	18,832	20,157	21,161	18,981	16,846

At the end of 2017, there was \$16,845,852 outstanding debt, which is being repaid at about \$2.1 million principal per year. Municipal Debt Capacity is determined by the size of a municipality's budget, based specifically on its "own-source" revenues (revenues excluding subsidies). The amount of gross debt allowed, under rules set by the Province, is limited by the size of the annual blended debt service payments (the repayments, or "carrying costs"). The annual carrying costs must be no more than 25% of "own-source" revenues.

For Dufferin County, the latest numbers from the Province (received Feb. 2018) are:

2016 Own-Source revenues	\$45,894,367
25% of the above = max. spending on debt service costs A	\$11,473,592
Minus Actual 2016 Dufferin County NET debt service costs B	\$ -2,496,066
Difference A-B = potentially available to pay higher debt cost	\$ 8,977,526
Converted to Gross New Debt, using 5% rate, 15-yr. Term	\$93,183,647

The Province's calculations say the County could borrow up to \$93.18 million more. In practice, a municipality should never go above 50% or half of its borrowing capacity. Exceeding the 50% threshold, would result in the municipality being considered in serious financial difficulty. Once municipal debt exceeds 50% of the Ontario limit, those repayments/carrying costs represent a materially significant part of a Council's budget, which cannot be altered by Council.

The Dufferin County Debt Management Policy sets an internal upper debt limit of no more than 40% of the limit that the Province allows, to maintain County debt at or below levels that are manageable. Therefore, the internal borrowing limit is

[16.846M existing debt + 93.183M additional] times 40% = 44.011 million limit

Total Debt of \$44.011 million, under internal limits, leaves room for the County to borrow another \$27.165 million (the 44.011 million limit minus 16.846 million that exists now), as of the end of 2017. In other words, at current rates, the County could carry more than double its current long-term debt.

The Ministry of Municipal Affairs sends an annual ARL (Annual Repayment Limit) figure to each municipality and it is always based on figures that are one year out-of-date. For example, the latest ARL was received in February 2018, and it uses 2016 data.

Ont.Reg.289/11 requires the Treasurer to take the ARL, as provided by the Ministry to the municipality annually, and update it, using more recent data from the prior year. The table below shows the updated data from the ARL, using (unaudited) 2017 data, rather than the 2016 data used by the Ministry:

Year	Annual "Own Source" Revenue	ARL = Total Debt Repayment Limit = 25%	Current Debt Repayment* Being Used	Unused Portion of Annual Repayment Limit (ARL)
For 2018, using 2016 Data (the ARL)	\$45,894,367	\$11,473,592	\$ 2,496,066	\$ 8,977,526
		100.0 %	21.75 %	78.25%
For 2018, using unaudited 2017 data	\$47,500,000	\$11,875,000	\$ 2,496,066	\$ 9,378,934
		100.0 %	21.02 %	78.98%

* According to Provincial Guidelines, both the County's portion and the Provinces' portion of the Dufferin Oaks debt repayments are to be included.

The Current Repayment amount of \$2,496,066 (principal plus interest) remains the same in the 2018 update line above, because there was no new debt issued by the County during 2017. Note that, as the table on page 1 shows, the year 2017 was the third time in the past seven years that the County did not issue any new debt.

Financial, Staffing, Legal, or IT Considerations

The carrying costs on any new debt become an Operating Budget expense in future years. Blended payments of principal plus interest appear in the annual budget.

Dufferin County is presently using just 21.02% of its borrowing capacity (updated), based on the existing Debt Repayment commitments. The existing County long-term debt of \$16.8 million is 38% of the smaller, internal upper debt limit of \$44.01 million. However, as stated earlier, the carrying cost percentage is what really matters, which is at 21.02% (updated %) of the Provincial limit.

Capital projects currently underway, that will involve some long-term borrowing, are:

- Orangeville social housing project 2017/18

This project should finish in 2018. Some temporary construction loans will be taken out, as work proceeds. In 2018, the temporary loans will be replaced by a long-term debt.

In the current marketplace, interest rates are low, and the conditions for borrowing are extremely favourable. For some perspective, the existing Dufferin Oaks 20-year debt, originating in 2002, carries interest at 6.375%. But in 2015, Dufferin County borrowed for the Edelbrock project on a 20-year term at 3.10%. Speculation in the Canadian marketplace is that interest rates will continue to rise during 2018.

Strategic Direction and County of Dufferin Principles

Analysis of debt capacity is an identified action in support of the strategic objective of Good Governance. It adheres to the County of Dufferin Principles:

1. We Manage Change - by proactively monitoring debt levels;
2. We Deliver Quality Service – by providing to Council annual reports that are required under legislation;
3. We Communicate – by sharing data with staff, Councils, and the community;
4. We Make Good Decisions – by working within guidelines established under County debt policies.

Recommendation:

THAT the Treasurer's annual report, updating the County's Debt Capacity for 2018, as required by Ont. Regulation 289/11, be received.

Respectfully submitted,

Alan Selby, B. Math, CPA, CGA



911 SERVICE DELIVERY WORKING GROUP MINUTES

Friday, February 16, 2018 10:00 a.m.

Dufferin Paramedic, 151 Centre Street, Shelburne

Present:

Steve Murphy, Emergency Management Coordinator, Dufferin County
Trevor Derreck, Cambridge CACC (Central Ambulance Communication Centre)
Katie Csinos, Cambridge CACC
Sandra Extance, Cambridge CACC
Tom Reid, Chief – Dufferin County Paramedic Service
Paul DePrinse, Deputy Chief – Dufferin Paramedic Service
Mike Richardson, Deputy Chief – Orangeville Fire Service
Brad Lemaich, Chief – Shelburne and District Fire Department
Kevin McNeilly, Chief – Grand Valley and District Fire Department
Dave McLagan, Sergeant – Orangeville Police
Tracy Atkinson, Planner – Grand Valley and Mulmur
Jessica Kennedy, Deputy Clerk – Eat Garafraxa
Larry Breen, 911 Specialist – Bell Canada

1. 911 SERVICE DELIVERY WORKING GROUP – February 16th, 2018 – ITEM #1 Facility Tour

Tom Reid provided a tour of the Paramedic Headquarters and the Emergency Response Unit (ERU). Following the tour a number of suggestions came from the group in regard to better utilizing the ERU including:

- Improvements to exterior scene lighting
- Installation of communications equipment
- Basic supplies to have on hand
- Reconfiguration of the interior
- Upgrade to heating system
- Development of a training and deployment protocol

Steve Murphy will work with Tom Reid to explore the suggestions and develop a plan to address the recommendations from the working group.

2. 911 SERVICE DELIVERY WORKING GROUP – February 16th, 2018 – ITEM #2 Residential and Commercial Developments

Discussion took place about the impact of new and planned residential and commercial developments on emergency services and the requirements for addressing.

Concerns were expressed regarding address numbering for buildings in condominium developments. New homes are not always addressed in a traditional 'odd addresses on one side, even addresses on the other' manner that is crucial for responding emergency services. Other instances have occurred where several dwellings are assigned the same municipal address.

Tracy Atkinson suggested that a municipal emergency number be a requirement prior to any severance being approved by area municipalities.

The Public Emergency Reporting Service, used by Bell Canada, to designate addresses for homes will not permit odd and even numbers to occupy the same side of a street.

Recommendation:

THAT the County review the Emergency Numbering of Buildings and Properties by-law and seek input from local planners on the necessary revisions;

AND THAT a Dufferin County Street Numbering Manual be created and presented to all local municipalities for consideration;

AND THAT municipalities be requested to require an emergency number be assigned for any severed property before approval is granted;

AND THAT local planners be asked to require proper municipal addressing prior to Draft Plan Approval being granted.

3. 911 SERVICE DELIVERY WORKING GROUP – February 16th, 2018 – ITEM #3 9-1-1 Flex Portal

Larry Breen presented to the working group about the agreement between Dufferin County and Bell Canada in regard to 911 services. He also gave an overview of the 9-1-1 Flex Portal, a web-based resource for emergency services and municipal officials that provides a platform for information and updates related to 911. Of particular interest was the ability for a municipality to enter address correction requests to Bell 911 directly.

A significant concern of the group was that the 911 system does not allow for an alias when a roadway is renamed by the municipality. This is a concern when an existing road is renamed to honour a local person of significance or a home is assigned a street address and a laneway/alleyway address.

The process for reporting misdirected 911 cellular calls directly to the cellular carriers for action was discussed and resources were provided.

Finally the recent CRTC Policy 2017-182 was discussed and the potential implication for municipalities were explained. All Public Safety Answering Points

will require technology upgrades over the next couple of years and the CRTC has ruled that costs for upgrades be absorbed by the municipalities. Larry encourages everyone present to request access to the 9-1-1 Flex Portal and to attend the National Emergency Numbering Association conference in September 2018 to stay abreast of the changes to 911 systems.

4. 911 SERVICE DELIVERY WORKING GROUP – February 16th, 2018 – ITEM #4 Dufferin Alerts

Steve Murphy gave an update regarding the Dufferin Alerts system that has been developed to provide residents who sign-up for the service to receive emergency notifications when a serious situation is imminent or occurring. There is an interactive mapping function that can pinpoint areas of interest.

Action: Steve to coordinate with emergency services to develop protocols for issuing alerts and assigning authorized users.

5. 911 SERVICE DELIVERY WORKING GROUP – February 16th, 2018 – ITEM #5 Interoperable Communications in Emergencies

At the direction of the General Government Services committee staff lead a discussion with the working group members regarding a the feasibility and design of a county-wide interoperable radio communications system.

At this time most emergency services in Dufferin County have the capacity to link into common radio frequencies when in close proximity to one another. Those services that cannot link to a common frequency are scheduled to receive new equipment which will permit interoperability.

The group suggested that a county emergency communications network be established that would link emergency services with the emergency operations centre, public works departments, the local hospital and other key emergency management stakeholders when necessary for public safety. Staff will be reporting to the next General Government Committee meeting.

6. **OTHER BUSINESS**

Tom Reid advised the group that on February 13th, 2018 Dufferin Paramedics and Orangeville Fire Service responded to a call for assistance and upon arrival had difficulty accessing the scene as there were a number of tow trucks blocking access. Kevin McNeilly also reported that his had been an issue.

The need for increased enforcement of the anti-chasing provisions of the Highway Traffic Act were discussed.

Action: A meeting between all police, fire and paramedic services in Dufferin County will be held to discuss the issue of tow truck chasing.

Meeting adjourned: 2:06 pm

Next Meeting:

September 21st, 2018 – 55 Zina Street, Orangeville, ON – Sutton Room.



REPORT TO COMMITTEE

To: Chair McGhee and Members of the General Government Services Committee

From: Pam Hillock, Director of Corporate Services/Clerk

Date: March 20, 2018

Subject: **County Wide Interoperable Radio Communications**

In Support of Strategic Plan Priorities and Objectives:

Communications and Connections: 2.2 Foster two-way communication,
Good Governance: 3.3 Improve policies, practices and procedures

Purpose:

The purpose of this report is to provide further information to committee on the feasibility of a County-Wide Interoperable Radio Communications system.

Background and Discussion:

In 2016 representatives of the Grand Valley, Shelburne, Mulmur-Melancthon and Rosemont Fire Services identified a need for a radio communications network that would improve their ability to communicate at an emergency scene as well as to communicate between multiple emergency incidents across Dufferin County. The Township of Amaranth, the Town of Grand Valley and the Shelburne and District Fire Board supported the request. At their February 22nd, 2017 meeting, Council received the report.

The Fire Chiefs from Orangeville, Grand Valley, Shelburne, Mulmur-Melancthon and Rosemont attended the General Government Services Committee meeting on November 22nd, 2017 with a new proposal for an interoperable communications network. Committee referred the matter to staff to investigate the feasibility of the project and report back to committee.

Public Safety Canada defines interoperability as it relates to communications as the ability of emergency personnel to communicate between jurisdictions, disciplines, and levels of government, using a variety of systems, as needed and as authorized. There are examples where other two-tier municipal governments have undertaken an interoperability project: the Region of Durham and the Region of Peel.

In the event of a large-scale, complex emergency in Dufferin County as in most other jurisdictions, no single agency at any level of government would have the required capacity and expertise to act unilaterally. Responding to such incidents would require cross-jurisdictional coordination amongst emergency responders which would require a level of emergency communications interoperability. Currently most fire services in Dufferin are using an analog, very high frequency (VHF) network while the Orangeville Fire and Police departments are using a digital communications system. In the case of the Orangeville Police, the system is encrypted. Both the OPP and Dufferin Paramedics are using a digital system that is mandated by the Province of Ontario.

This matter was discussed in detail at the 911 Service Delivery Working Group meeting on February 16th, 2018. This group is comprised of 21 emergency response agencies and dispatch service providers servicing Dufferin County. The group suggested that a county-wide interoperable emergency communications network be established and that such a network be capable of providing a reliable communications link between all authorized users including emergency services, the emergency operations centres, public works departments, the local hospital and other key emergency management stakeholders when necessary for public safety.

The Emergency Management Coordinator for Dufferin County supports the concept; however, it would be challenging to manage a project with so many variables, ie. There are several agencies who have different radio communications systems, Who will maintain the network? When would the network be utilized? Who will be responsible to procure the property equipment, Who will be ultimately responsible for the equipment? Due to these unknowns, staff are recommending that the County engage a radio communications consultant to review the current systems and make recommendations on how an interoperable system could be achieved.

Financial Impact:

The cost to engage a consultant could be funded from the Emergency Management Reserve.

Strategic Direction and County of Dufferin Principles

Working with local municipalities, outside agencies and our contracted service providers is in line with the Strategic Priorities foster two-way communication and improve policies, practices and procedures

The actions outlined in this report adhere to the County of Dufferin Principles:

1. We Manage Change – by assisting municipal partners in improving their services relating to emergency response
2. We Deliver Quality Service – By collaborating with the local municipalities and providing assistance where possible
3. We Communicate – by ensuring resilient communications networks are in place.
4. We Make Good Decisions – by fostering an environment of collaboration that contributes to informed and thoughtful decisions that are reflective of the needs of those impacted by emergencies.

Recommendation:

THAT the report from Pam Hillock, Clerk/Director of Corporate Services dated March 20, 2018, be received;

AND THAT the County of Dufferin engage a radio communications consultant to look at radio communications across the County including emergency responders and the County of Dufferin Public Works and make recommendations on how an interoperable radio communications network/channel could be established and used by multiple agencies in an emergency;

AND THAT an amount not to exceed \$20,000 plus HST be allocated from the Emergency Management reserve to cover the cost of the consultant.

Respectfully submitted,

Pam Hillock, Clerk
Director of Corporate Services.

Prepared by: Steve Murphy, Emergency Management & Communications Coordinator



REPORT TO COMMITTEE

To: Chair McGhee and Members of General Government Services
From: Pam Hillock, Director of Corporate Services/Clerk
Meeting Date: March 20, 2018
Subject: **Council Remuneration 2018 to 2022 Term – Report #2**

In Support of Strategic Plan Priorities and Objectives:

Communication and Connections: 2.1 Connect with Residents,
Good Governance 3.3: Improve policies, practices and procedure

Purpose

The purpose of this report is to follow up from the staff direction given at the January committee meeting to poll other municipalities on their council remuneration.

Background & Discussion

Council Remuneration

At the January meeting, a report was considered regarding options to review the council remuneration in accordance with By-law 2002-50. Section 6 of the by-law provides for a formal review of the Council's remuneration every three years in February of an election year. The rationale behind the by-law was that any recommendations for a pay adjustment could be implemented with the new council on December 1st of an election year.

Current Salary: as of July 1, 2017

Council currently receives the same economic increases as non-union staff.

Councillor: \$17,291.64

Committee Chair: \$18,791.64

Warden: \$45,532.20

Review of Other Municipalities

The Human Resources Manager did a quick poll of other Counties. The results received so far are in the table below:

Location	Council	Salary		
		Committee Chair	Warden	Per diem
Dufferin	\$17,291.64	\$18,791.64	\$45,532.20	
Grey	\$17,284.68 / year	Additional \$2,000	\$62,317.25 / year	102.98 / half day \$171.64 / full fay
Oxford	\$26,525 / year	\$30,945 / year Deputy Warden	\$88,415 / year	
Middlesex	\$10,302 / year	N/A	\$46,871 / year	
Wellington	\$34,197/year		\$93,026/year	

Financial, Staffing, Legal, or IT Considerations

There is no financial, staffing, legal or IT considerations resulting from this report.

Strategic Direction and County of Dufferin Principles

By reviewing Council salaries in the public eye, this confirms the commitment to encourage feedback and comments in a variety of innovative forms. By following the policy established, it confirm to the strategic priority to improve policies, practices and procedures.

It adheres to the County of Dufferin Principles:

1. We Manage Change – by responding to changes in legislation that directly affect the organization
2. We Deliver Quality Service – by bringing forward options to consider and choosing the best possible solution
3. We Communicate – by publishing agendas, minutes, staff reports, publications, media releases
4. We Make Good Decisions – by keeping our policies current and in compliance with legislation

Recommendation

For consideration of committee.

Respectfully Submitted,

Pam Hillock,
Director of Corporate Services/Clerk

BEN RYZEBOL, Director of Public Works
PUBLIC WORKS - TELEPHONE: (519) 941-1065
FAX: (519) 941-1802
email: bryzebol@amaranth.ca



SUSAN M. STONE, C.A.O./Clerk-Treasurer
TELEPHONE: (519) 941-1007
FAX: (519) 941-1802
email: suestone@amaranth-eastgary.ca

374028 6TH LINE, AMARANTH, ONTARIO
L9W 0M6

March 12, 2018

County of Dufferin
Pam Hillock
55 Zina Street
Orangeville ON L9W 1E5

Dear Ms. Hillock

Re: Tax Ratio Resolution

At the regular meeting of Council held March 7, 2018, the following resolution was carried:

Moved by C. Gerrits – Seconded by H. Foster

Be it Resolved that:

WHEREAS the County of Dufferin recently lowered the multi residential tax ratio;

AND WHEREAS there are other property classes that are impacted by tax ratios such as agricultural;

NOW THEREFORE the Council of the Township of Amaranth request that the County of Dufferin analyze and reconsider all tax ratios prior to the 2019 budget discussion.

Should you require anything further, please do not hesitate to contact this office.

Yours truly,

Susan M. Stone, A.M.C.T.
CAO/Clerk-Treasurer
Township of Amaranth

SMS/CH